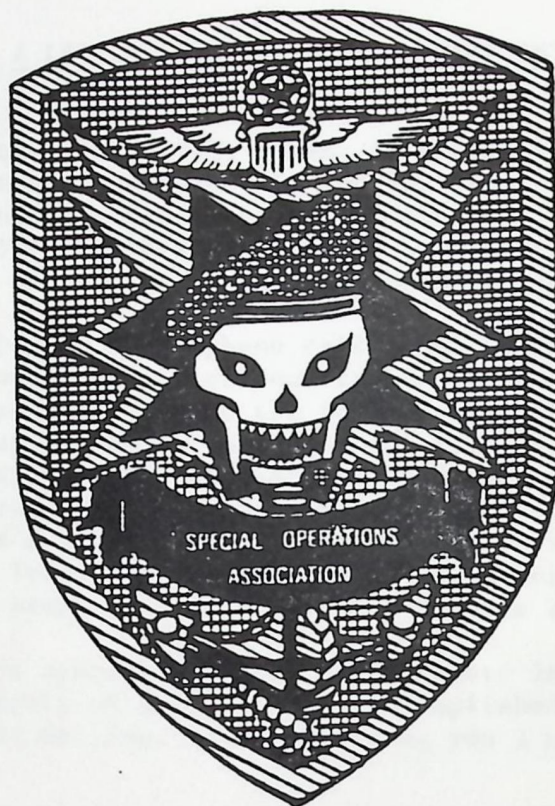


SPECIAL OPERATIONS ASSOCIATION



Special Operations Association Reunion VIII



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.

THE UNIVERSITY OF CHICAGO



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CHICAGO, ILL. 60637



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

13 August 1984

A LETTER FROM THE ACTING PRESIDENT

Before we get any further into 1984, I want to apologize for the delay in getting out the After Action Report on SOAR VII, let you know what has been happening in the SOA since our reunion in Las Vegas in December 1983, and provide you with information on SOAR VIII, which will again be held at the Maxim Hotel and Casino in Las Vegas, Nevada, during the period 6-9 December 1984.

On 16 July 1984, I received a telephone call from our President, Chuck Darnell, informing me that he would be out of country for an indeterminate period, and requesting that I temporarily assume the duties of President. This was confirmed in a letter dated 25 July 1984, a copy of which is attached as inclosure 1. Since it was imperative that an After Action Report on SOAR VII be prepared, that membership and scholarship problems be resolved, and that planning be initiated on SOAR VIII, I called a special meeting of the officers and Board of Directors of the SOA in Dallas, Texas, on the weekend of 10-12 August 1984. A copy of the letter announcing the meeting is attached as inclosure 2.

The meeting was held as scheduled at the DFW Marriott Inn, at Dallas International Airport, and as the result of a lot of work accomplished by the officers and directors attending the meeting, I am forwarding you a packet which contains the following:

- a. The After Action Report for SOAR VII.
- b. The SOA Memorial Scholarship Award for 1984, including the After Action Report on the raffle of the M-37 Ithaca DEERSLAYER Shotgun, which was held at the Officer's Club, Arlington Hall Station, Arlington, VA on 25 May 1984.
- c. New criteria for general and associate membership in the SOA, and changes in dues for life, general and associate members, all of which was approved by the Board of Directors and SOA officers present at the meeting.
- d. Proposed changes in the By-Laws of the SOA which require ratification of the membership.
- e. Announcement of SOAR VIII, to be held at Maxim's Hotel and Casino, Las Vegas, Nevada from 6-9 December 1984.

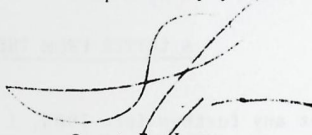


You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.

We have planned what we believe will be an outstanding reunion in SOAR VIII, and have included a number of activities for the wives of members, who we encourage you to bring along to SOAR VIII.

I look forward to seeing all of you at Maxim's in Las Vegas on 6-9 December 1984 for what I believe will be the biggest and best SOAR ever.

Respectfully yours,



Scott R. Lyon
Acting President
Special Operations Association

GCM/SRL/jec

Incls: 2 a/s



July 25, 1984

To: Officers, Directors, Committees, and other
Interested Parties

From: Chuck Darnell, President *CD*

Subject: Temporary Absence

This memo will serve to formally notify you that due to my being out of country for an indeterminate period, I have temporarily turned over the duties of the President to 1st Vice President Scott Lyon. This action was affected by telephone on July 16, 1984.

Chuck Darnell

July 17, 1984

Mr. Don DeVere, Secretary
Special Operations Association
Fort Douglas Museum Bldg. 32
Fort Douglas, Utah 84113

Dear Don,

On July 16, 1984 I received a call from our President authorizing me to hold a meeting with all Committee Board Members of the S.O.A.

I am directing you to notify the following personnel and to request their presence at a working meeting to be held in Arlington, Texas on the weekend of August 10, 11, 12, 1984.

Chuck Darnell
Clyde Sincere, Jr.
Scott Lyon
George Morton
Don DeVere
Keith Messinger
Ben Lyons
Jim Hawke
Adam Huser
Cliff Newman
Ralf M. Miller
Jim Mohaghan

President
Past President
1st Vice President
2nd Vice President
Secretary
Treasurer
Membership Committee
Nominating Committee
Tally Committee
By Laws Committee
Scholarship Committee
Plans & Programs

All attendees will bring all materials, notes, ideas etc. with them so there will be no delay in assembling SOAR VIII. Members that cannot attend will send to you, via registered mail, all of their materials and instructions.

The results of this meeting will be:

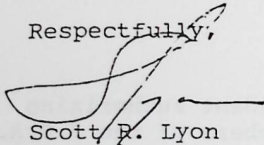
- (1) Publish the AAR
- (2) Ratify the by-Laws
- (3) Publish the Treasurers Report
- (4) Establish a Membership Code
- (5) Prepare a Nominating Paper
- (6) Coordinate the Tally and Nominating Committee
- (7) Organize the Scholarship Fund

- (8) Entertain future Plans & Programs
- (9) Approve the SOAR VIII Schedule

Don, you can take this basic letter and just route it to the appropriate members, via registered mail. I suggest that you call them first to assure their correct address.

The exact place for the meeting will be revealed along with the motel before their arrival.

Respectfully,



Scott R. Lyon
First Vice President
S.O.A.



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

SPECIAL OPERATIONS ASSOCIATION REUNION VIII

06-09 December 1984

Maxim Hotel/Casino, Las Vegas, Nevada

Ladies and Gentlemen:

The background theme of this years reunion is much the same as last year. Camaraderie-beer, war stories and whatever else comes to mind. Adhering to your comments on SOAR VII, a fun program has been planned for SOAR VIII. This program has been designed to provide you and your guests more than just a Hospitality Suite. The options are available for you and yours to participate. The first 75 registration packets received by Keith Messinger will be time dated. An additional mystery prize will be placed in each of the early registrant's packet for his enjoyment and personal use. No there won't be any live "Playgirls" in the packet. Sorry. For your added information, a few of the planned events will be perpetual, in that the winners names will be forever etched in "BRONZE." Oh, by the way, members, any member, if you can orchestrate a better program for the foregoing prizes, step forward and assist the organizing and planning committee for SOAR IX. This years SOAR VIII organizing and planning committee consisted of Scotty Lyon, Keith Messinger, George Morton, Ralf Miller and Clyde Sincere. Attached as Inclosures 1 and 2 respectfully, are the Schedule of Events and the Extra Curricular Activities Schedule.

Thank you,

SOAR VIII ORGANIZING AND
PLANNING COMMITTEE



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

SOAR VIII

SCHEDULE OF EVENTS

<u>DATE</u>	<u>TIME</u>	<u>PLACE</u>	<u>EVENT</u>	<u>REMARKS</u>
6 DEC '84	1200-2000	Maxim Hotel/Casino	Registration	
6 DEC '84	1200-till???	Maxim Hotel/Casino	Hospitality Suite	
7 DEC '84	0900-till???	Maxim Hotel/Casino	Hospitality Suite	
7 DEC '84	0900-2000	Maxim Hotel/Casino	Registration	
7 DEC '84	1600-1730	Maxim Hotel/Casino "Player Suite"	Board of Officers and Directors Meeting	
7 DEC '84	1800-2000	Maxim Hotel/Casino	Members Business Meeting	
8 DEC '84	0800-1700	Maxim Hotel/Casino	Hospitality Suite	
8 DEC '84	0800-1200	Hoover Dam	Tour	See Inclosure
8 DEC '84	1000-1500	Nellis AFB	1st SOA Annual Golf Tournament	See Inclosure
8 DEC '84	1400-1600	Dunes/Maxim's	Gambling Tour	See Inclosure
8 DEC '84	1700-1830	Maxim Hotel/Casino	General Meeting	
8 DEC '84	1900-2015	Maxim Hotel/Casino	Dinner	
8 DEC '84	2015-2100	Maxim Hotel/Casino	Guest Speaker	
8 DEC '84	2100-till???	Las Vegas	"SHOWS"	See Inclosure
8 DEC '84	2100-till???	Maxim Hotel/Casino	Hospitality Suite	
9 DEC '84	0800-till???	Maxim Hotel/Casino	Hospitality Suite	



Inclosure #1

You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.

9 DEC '84	0900-1000	Maxim Hotel/Casino Block	1st SOA Annual Beer Race	See Inclosure
9 DEC '84	1000-1400	Maxim Hotel/Casino	Brunch	See Inclosure

HAVE FUN . . .

1984 SOAR VIII

ORGANIZATION AND PLANNING COMMITTEE



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

SOAR VIII
6-9 DECEMBER 1984
MAXIM HOTEL/CASINO

NAME: _____

ADDRESS: _____

TELEPHONE NO: _____ MEMBERSHIP NO: _____

NUMBER OF GUESTS: _____ (MALE: _____ FEMALE: _____)

*NUMBER OF ROOMS REQUIRED: _____ (SINGLE: _____ DOUBLE: _____)

*NUMBER OF DAYS/DATES ROOM(S) TO BE RESERVED: _____

*NOTE: Packet includes necessary info to be forwarded by you to the MAXIM HOTEL to insure your reservation.

REGISTRATION FEES:

- | | | | |
|-----------------------|---------|-------|---|
| a. Member: | \$60.00 | _____ | (Includes \$20.00 dues, CY '85) |
| b. Guests of Members: | \$50.00 | _____ | (Male or Female) |
| c. Life Member: | \$40.00 | _____ | |
| d. Late Registration: | \$75.00 | _____ | (If received after 20 Nov '84
or registering at the Maxim) |

LOTTERY:

- | | | | |
|-------------------------|---------|-------|---------------------------|
| a. Reverse Lottery: | \$10.00 | _____ | (Ea. no limit on tickets) |
| b. Randall Knife: | \$ 5.00 | _____ | (Ea. no limit on tickets) |
| c. Scholarship Lottery: | \$ 5.00 | _____ | (Ea. no limit on tickets) |

EXTRA CURRICULAR ACTIVITIES: _____ (Total from enclosures)

TOTAL ENCLOSED _____

Remit your check or postal money order for the entire amount due made payable to the Special Operations Association (or SOA),

c/o Keith messenger
P.O. Box 40516
Grand Junction, CO 81504



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SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

SOAR VIII

EXTRA CURRICULAR ACTIVITIES

SCHEDULE AND/OR COSTS

Ladies and Gentlemen:

All extra curricular activities have to be confirmed in advance. It is requested you respond soonest in order that your organization and planning committee may finalize the requirements, i.e., buses, seats, etc. Avoid the rush. Please indicate a check in the appropriate box for the events you and yours plan to attend - Please include your remittance for "Extra Events" with your registration fees check.

Thank you

<u>EVENT</u>	<u>COST PER PERSON</u>	<u>TOTAL</u>	<u>YES/NO</u>
Hoover Dam Tour	\$ 6.00	_____	<input type="checkbox"/>
Golf (incl 18 holes, cart, clubs)	\$18.00	_____	<input type="checkbox"/>
Gambling tour (includes: "Eye in the Sky" "Back Stage" "Gambling Lesson")	N/C	N/C	<input type="checkbox"/>
Shows (Preferred Guest Line Only)			
<u>Saturday, 8 Dec '84</u>			<input type="checkbox"/>
a. Holiday Inn: "Wild World of Burlesque"	\$ 9.13	_____	<input type="checkbox"/>
b. Dunes: "Robert Goulet"	\$18.00	_____	<input type="checkbox"/>
c. Frontier: "Beyond Belief" (Magic Show)	\$24.00	_____	<input type="checkbox"/>
Foot Race	N/C	N/C	<input type="checkbox"/>
Brunch (Maxim's) Sunday, 9 Dec '84 (1000-1400)	\$ 4.95	_____	<input type="checkbox"/>

TOTAL:

PLEASE REMEMBER TO RETURN THIS SHEET WITH YOUR REGISTRATION FORM. THANK YOU.
NAME: _____ MEMBERSHIP NUMBER _____

ORGANIZATION AND PLANNING COMMITTEE



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.



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SPECIAL OPERATIONS ASSOCIATION

P.O. Box 221820, Carmel, California 93922

SOAR VIII

ADDITIONAL DATA

Members, Guests,

When you arrive at the Maxim Hotel/Casino, as soon as possible report to the SOA Registration Desk (signs are placed throughout the hotel/casino to aid those who have not previously attended a "Reunion").

At the Registration Desk you will be provided with your "Reunion Packet". It will include:

- a. Schedule of Events.
- b. I.D. Badge.
- c. Two (2) free game booklets from the Maxim Hotel/Casino.
- d. SOAR VIII T-Shirt.
- e. Door prize ticket. P.S. (A door prize will be awarded every hour on the hour throughout the "Reunion". You need not be present at the particular hour of award, but, must be a registered participant at SOAR VIII). names and prizes will be posted. Check with Ralf Miller to collect your prize.
- f. The packet will also include those tickets prepaid by a member for any additional raffles, i.e., reverse raffle, Randall Knife, etc.

FYI, the Hospitality Suite will commence operations at 1200 hours, 6 December and definitely cease operations at 1400 hours, 9 December.

Other items of interest:

- a. Miss SOAR VIII Contest - Some lucky lady will wear the coveted crown.
- b. Golf Tournament Winners (Callaway System)

TROPHYS

- (1) Low Net
- (2) Low Gross
- (3) Long Drive
- (4) Closest to the Hole

PLUS: The individual with the "Low Net" will have his name engraved on a permanent trophy.

- c. Foot Race - Beer Run

TROPHYS

- (1) Open Winner
- (2) Handicap Winner

RULES: Run two (2) laps around the Maxim Hotel/Casino block, stopping at each corner and drinking a least one (1) eight (8) ounce cup of beer.



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d. Guest Speaker:

Captain (USN) Charles "Chuck" Lemoyne, Commander, U.S. Naval Special Warfare, Group One.

e. Guest Attendees:

Martha Raye, COL Maggie

Rolande (Frenchy) Amundson

Honorable Richard Bryan (Gov. of Nevada)

Honorable Robert Kerrey (Gov. of Nebraska - Medal of Honor Winner - Navy SEAL)

Miss Patricia Hetrick - 1985 Scholarship Recipient

Members of the SOA

Guests of a SOA Member

See you at SOAR VIII

ORGANIZATION AND PLANNING COMMITTEE



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

BUSINESS MEETING AGENDA

FRIDAY, 7 DECEMBER 1984

1800 - 2000 HOURS

1. OLD BUSINESS: Don Devere

- a. 1984 Scholarship Recipient.
- b. Discuss By-Laws.
- c. Ratification of By-Law changes.
- d. Other old business.

2. NEW BUSINESS: Chuck Darnell/Scott Lyon

- a. Nominating Committee Introduction: Chuck Darnell.
 - (1) Nominating Committee's selection for officers for 1985.
 - (2) Nomination from floor.
 - (3) Discussion on candidates, comments.
 - (4) Nominating Committee's selection for Board of Directors for 1985.
 - (5) Nominations from the floor.
 - (6) Discussion of Nominees, comments.
 - (7) Voting.
- b. Tally Committee Introduction: Chuck Darnell.

Results:

- (1) Officers, 1985.
- (2) Board of Directors, 1985.

c. Other New Business!

3. ADJOURNMENT



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

SPECIAL OPERATIONS ASSOCIATION REUNION VIII

MEETING AGENDA

<u>DATE/TIME</u>	<u>LOCATION</u>	<u>ACTIVITY</u>
Thursday 7 Dec 1984 1600-1730	Maxim Hotel/Casino	Board of Officers/ Board of Directors Meeting.
1800-2000	Maxim Hotel/Casino (See separate agenda)	Member's Business Meeting (General and associate members only)
Friday 8 Dec 1984 1700-1830	Maxim Hotel/Casino	General Meeting (All members and guests)

*Meeting Called to Order: Chuck Darnell

- Moment of silent respect for our fallen and missing comrades-in-arms.
- Pledge of Allegiance.
- Introduction of 1984 Officers/Board of Directors.
- Introduction of 1985 Officers/Board of Directors.

*Reports:

- Treasury - Keith Messinger
- Membership - Don Devere
- Good of the Order Announcements - Chuck Darnell/Scott Lyon.

*Awards: Chuck Darnell

- 1984 Recipient - Scholarship - Miss Patricia Hetrick

*Introduction of Guests: Chuck Darnell

- Honorable Richard Bryan - Governor of Nevada.
- Honorable Robert Kerley -- Governor of Nebraska.



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- Martha "Maggie" Raye

- Rolande "Frenchy" Amundson

*Introduction of Guest Speaker: Scott Lyon

- Captain (USN) Charles Lemoyne, Commander,
Naval Special Warfare, Group One.

*Raffle Ticket Drawing: Ralf Miller/Scott Lyon/Chuck Darnell

*Adjournment: President 1985

- General membership meeting for 1984 adjourned.

HOSPITALITY ROOM OPEN



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

Request that each association member in attendance at SOAR VIII complete the following questionnaire and comment sheet. Information furnished on this comment sheet will be used for more effective planning of future conventions of the association.

1. Was the information pertaining to SOAR VIII timely and adequate for you to plan your attendance: Circle answer: YES NO
COMMENTS: _____
2. Was the schedule of events satisfactory and in good taste as you would expect? Circle answer: YES NO COMMENTS: _____
3. Was the convention site suitable? Circle answer: YES NO
COMMENTS: _____
4. Was the Motel and Motel Services satisfactory: Circle answer: YES NO
COMMENTS: _____
5. Were you satisfied with the food served BANQUET: Circle answer: YES NO
COMMENTS: _____
6. Was your registration for the convention and confirmation for the convention handled to your satisfaction? Circle answer: YES NO
COMMENTS: _____
7. Was your individual convention packet and program informative and adequate? Circle answer: YES NO COMMENTS: _____
8. Was the guest speaker, etc., satisfactory? Circle answer: YES NO
COMMENTS: _____
9. Did you encounter any problems that were not immediately resolved: Circle answer: YES NO EXPLAIN: _____



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.

10. Was the Hospitality Room adequate? Circle answer: YES NO
COMMENTS: _____

11. How would you rate your HOSTS in their overall presentation of SOAR VIII.
Check answer: EXCELLENT ___ SATISFACTORY ___ FAIR ___ UNSATISFACTORY ___
COMMENTS: _____

IF YOU HAVE ANY OTHER COMMENTS AND/OR SUGGESTIONS PLEASE USE THE BOTTOM OF THIS
SHEET: YOU MAY SIGN THE SHEET IF YOU DESIRE:

THANK YOU



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

BE SECURITY MINDED

A few notes of advice to our guests during SOAR VIII.
Protect your valuables and money in your car and when
you leave your motel room.

YOUR CAR

Lock all valuables in the trunk of car or glove box.
Don't just cover them with a towel or clothing. Don't
leave valuables under the seat of your car.

MOTEL ROOM

Secure and hide valuables and money in your motel room
or preferably check it in with the desk at the motel
registration office. Don't just cover it up.

THIS IS JUST TO REMIND YOU TO BE SECURITY MINDED EVEN
THOUGH THE MOTEL HAS ROVING SECURITY, THEY CAN NOT BE
EVERY PLACE AT ONCE.

Thank you,

CONVENTION COMMITTEE
SOAR VIII



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

15 August 1984

DEFINITION OF SPECIAL OPERATIONS UNITS

At a special meeting of the Board of Directors and SOA Officers in Dallas, Texas on 11 August 1984, the Chairman, Membership Committee, stated that a definition of Special Operations Units is required in order for the Membership Committee to make an accurate determination on the eligibility and qualifications of applicants for General or Associate Membership in the Special Operations Association.

The following definition of a Special Operations Unit was proposed by the Chairman, Membership Committee, and was approved by the Board of Directors:

"A unit composed of military/paramilitary personnel which is organized specifically to conduct special/unconventional operations and has a mission of conducting covert and classified combat and/or reconnaissance operations as its normal function, deep within hostile territory and forward of the area of influence of conventional ground support units. Special Operations Units with a mission of conducting counter-terrorist operations as a normal function are also included in this category, as well as direct combat support units, to include fire support, air transport and forward air control units."

Effective immediately, the above definition will be used by the Membership Committee in determining the eligibility for applicants for General and Associate Membership.

Sincerely,

Ben Lyons
Chairman
Membership Committee

cc: Charles Darnell
Don Devere
Keith Messinger
Clyde J. Sincere, Jr.
Jim Butler
Jim Monaghan
Scott Lyon



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SPECIAL OPERATIONS ASSOCIATION

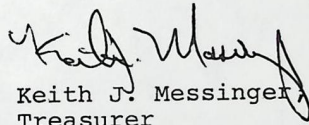
P.O. Box 40516
Grand Junction, Colorado 81504

9 September 1984

TO: All SOA Members

SUBJECT: Westmoreland vs CBS

1. MY FAULT - I was supposed to mail this earlier, but didn't - typical RT Virginia operation.
2. Give IMMEDIATE ATTENTION to this please. Anytime we can beat the media, we should.
3. Reference paragraph 6 of Scott Lyon's letter dated July 23. Repeat - put "SOA Member" on check. DO NOT put "SOA Donation".


Keith J. Messinger, Jr.
Treasurer

KJM/jp
Enc.



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

23 July 1984

TO: All Members, Special Operations Association.

SUBJECT: General William C. Westmoreland vs CBS.

1. As most members of the SOA are aware, in January 1982, CBS aired a documentary entitled "The Unaccounted Enemy: A Vietnam Deception", which claimed that General Westmoreland deliberately lowered enemy strength numbers, thereby showing the American public that the US was winning the war of attrition in South Vietnam. General Westmoreland took exception to this slanderous documentary and filed a \$120 million libel suit against CBS.
2. In order to support General Westmoreland in his prosecution of the libel suit against CBS, an organization has been formed entitled "Veterans for Westmoreland". MG John K. Singlaub, a member of the SOA, serves on the Committee of "Veterans for Westmoreland".
3. The Capitol Legal Foundation is representing General Westmoreland for free in the libel suit against CBS, however, the foundation is already some \$500,000 over its budget because of the suit. The "Veterans for Westmoreland" is attempting to raise additional funds for General Westmoreland's legal battle.
4. MG Singlaub has contacted the SOA and has requested that the membership be informed of the above, particularly the requirement for additional funds to defray the costs of General Westmoreland's suit against CBS. General Singlaub stated that General Westmoreland always provided strong support for Special Forces in general and for SOG in particular, and he is hopeful that our membership will support General Westmoreland in prosecuting the case which is scheduled to come to trial later this summer.
5. Individual members who desire to support General Westmoreland in his libel suit against CBS should forward contributions to:

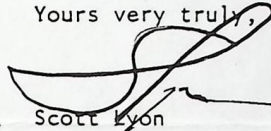
Veterans for Westmoreland
Box 264
Locust Valley, NY 11560



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6. For accounting purposes, if an individual member elects to contribute to the support of General Westmoreland, he is requested to indicate on his check in the "memo" portion that he is a member of the SOA.

Yours very truly,



Scott Lyon
1st Vice President
Special Operations Association

cc: President SOA
2d Vice-President
Secretary
Treasurer
MG (Ret) J. K. Singlaub



SPECIAL OPERATIONS ASSOCIATION ANNOUNCEMENT

SOAR VIII AFTER ACTION REPORT



RESTRICTED



EYES ONLY



TOP SECRET
FORCE RECON

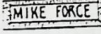


U.S.M.C.



CIA

CONFIDENTIAL



SPECIAL FORCES



RESTRICTED

SEAL



U.S. NAVY

SPECIAL AIR SERVICE



COVERT OPS
POCKET
LITTER



TOP SECRET



CONFIDENTIAL

PARTICIPANT

PLAN AND SURVIVE





SPECIAL OPERATIONS ASSOCIATION

5130 East Charleston Blvd., Suite 5-583F
Las Vegas, Nevada 89122

SOAR VIII

08DEC84, 1740 General Membership Meeting

1. Meeting called to order by acting president Scott Lyon (1984)
 - a. Moment of silent prayer for our fallen and missing comrades-in-arms.
 - b. Pledge of Allegiance.
 - c. Introduction of 1984 Officers/Directors
2. Introduction of Guests
 - a. Martha Raye
 - b. Rolande "Frenchy" Amundson
 - c. Guest speaker, Col. Joseph G. Cincotti, Director of Special Forces Schools, US Army Special Warfare Center, Fort Bragg, NC
 - d. SGM Howard Allen, guest of COL Cincotti.
 - e. Jim Hetrick; wife Sandra and daughters Pat and Kim. Pat is the SOA's 1984 Scholarship Award winner
3. Scholarship Committee Chairman, Jim Hawke, presented a check in the amount of \$1,000.00 to Patricia Hetrick. Pat is presently attending Fresno City College and will continue her education at Fresno State to attain a degree in Business Administration. She accepted the check and thanked the membership for selecting her as the recipient of the scholarship award.
4. Raffle: Clyde Sincere officiated over the 35 door prizes.
5. Announcements:
 - a. Ben Lyons requested additional commitments to bring total orders for the plaque to 100.
 - b. Scott Lyon continued the meeting with show announcements for the evening.



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.



SPECIAL OPERATIONS ASSOCIATION

Membership Meeting Continued...

- c. Certificates were handed out to the members who jumped this afternoon.
- d. Golf Tournament Results: Five people played and three trophies were awarded to the following: Don Matrix winning Low Gross with a 79 score. Ron Patterson, winning low net with a 70 score. Scott Lyon won the perpetual trophy. His name will be engraved on it and the trophy will be returned for next years winner.
- e. Clyde Sincere gave a brief history on the Ithaca Deer Slayer rifle to be won on the reverse raffle. Tickets were still on sale with all proceeds going towards the scholarship fund.
6. Late guest: Scott Lyon introduced the Honorable Del Guy, Judge from Las Vegas and also a retired colonel.
7. The meeting was temporarily adjourned for a buffet dinner at 1900
8. The meeting was resumed at 2005 hours with the introduction of Col. Joe Cincotti, guest speaker. The colonel is the Director of Special Warfare at Fort Bragg North Carolina. He brought with him a slide presentation of Special Operations training.
9. Presentations:
 - a. Scott Lyons presented a plaque to Col. Cincotti and Sgt. Major Allen in appreciation for attending SOAR VIII and the slide presentation.
 - b. Frenchy Amundson presented a check in the amount of \$600.00 for the scholarship fund.
10. Introduction of 1985 Officers and Board of Directors :

Scott Lyon, President
George Morton, 1st VP
Jim Kennedy, 2nd VP
Bob Burton, Secretary
Keith Messinger, Treasurer

Scott Lyon
Bob Burton
Keith Messinger
Clyde Sincere
Chuck Darnell
Jim Monaghan
Don Devere





SPECIAL OPERATIONS ASSOCIATION

Membership Meeting continued...

11. Reverse Raffle:

Scott Lyon acknowledged Doug Kennerson for doing all the leg work on the reverse raffle and requested a round of applause.

Clyde Sincere concluded the reverse raffle by drawing the last two tickets which were auctioned off to the highest bidder. The winner was Maggie!

In accepting the raffle, however, she returned it back to the SOA. Clyde Sincere stated that since this is a one-of-a-kind rifle it will stay with the SOA as a perpetual award, raffled off each year with the engraved name of the winner.

It will become known as the Danny Entrican Award Rifle.

12. Clyde Sincere continued with the raffle of weapons.

- a. Rifle, John Fryer
- b. Randall Knife, Jim Butler
- c. M-10 pistol, Bob "Spider" Parks
- d. Remington Shotgun with scope, Greg Whittington
- e. Apollo Scopes (3), Hugh Cally, Jim Hetrick and Cliff Newman

13. Scott Lyon requested Maggie to lead the membership in the singing of the Green Beret.

14 Clayton Scott, Adam Husar and Jack Abraham were selected as the committee for a feasibility study on SOAR X in Bangkok Thailand. They are to report their findings at SOAR IX.

15. Meeting adjourned at 2125 hours...hospitality suite opened (heh heh)



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

ATTENTION: SCA members in the Eastern and Central time zones.

If you plan to attend the next reunion, December 6, 7 and 8, in Las Vegas, send to the Membership Committee a postcard with the following information: Name, and that of a guest if applicable.

Address, just yours.

Name of nearest major airport.

We will then try to put together some type of travel package with an agency in Las Vegas.

The deadline for sending these cards is 01Sept85. The sooner the better...

If the idea doesn't work you will be notified by mid-October. If it is a go then the committee will notify you with instructions ASAP. Needless to say, the more that participate the cheaper the rates.

Send your card to: SCA
5130 E. Charleston Blvd.
Suite 5-583F
Las Vegas, Nevada 89122

Ben Lyons
08March85

Member Jim Shults, #500, advised us today that old time Special Forces archivist and historian, Beverly Lindsey, passed away. She was in Public Affairs and knew the Special Forces as well as anybody. She was buried in Arlington National Cemetery 06March85.

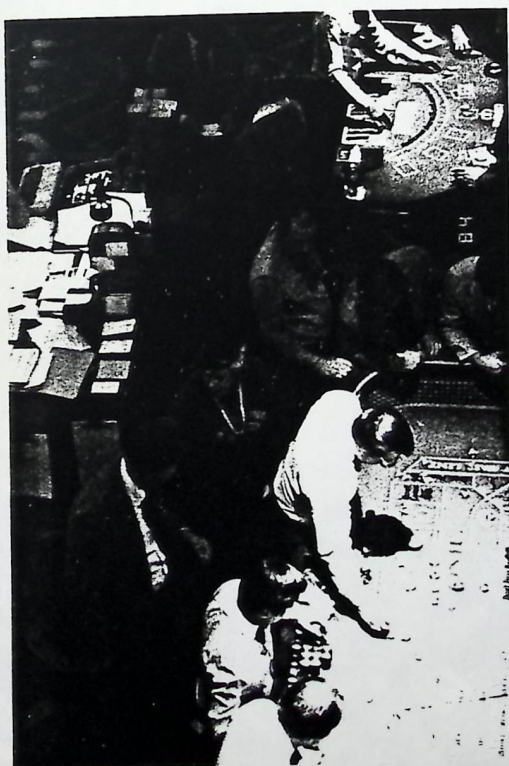
Secretary



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.



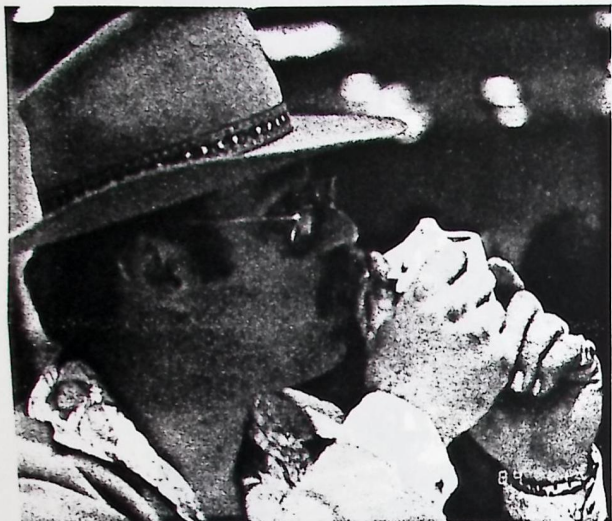
Survivors of MacVsoaring Club



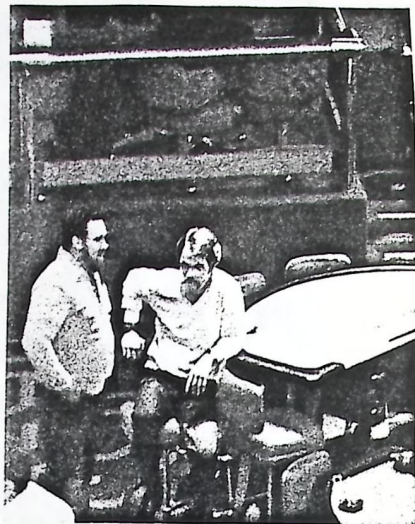
Col. Maggie explaining fundamentals of craps to the Pit Boss



Pat Hetrick, our scholarship winner.



Larry Kimmel making love to a milk carton (it was Elsie the Borden cow)



Guess who's about to take a "beginners course" in 21



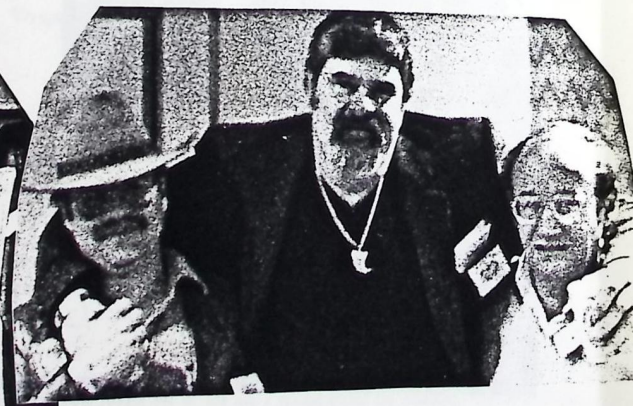
SOG Field savoring unit in action: S. Lyon and K. Messinger



Immigration breaking the bad news to Ed Clough.



Board members(actual action shot)



Hotel Security escorting one of our members to the head.



A perfect BLF (butt landing fall)



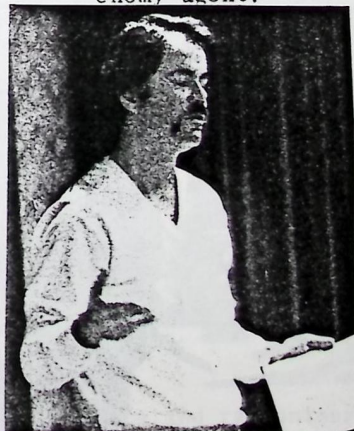
Kimmel surrounded by indigenous personnel.



Men of Action and Great Thinkers:
Ben Lyons and Steve Wilson



This woman is a known enemy agent.



Jim Hawke, famous somnambulist demonstrating techniques.



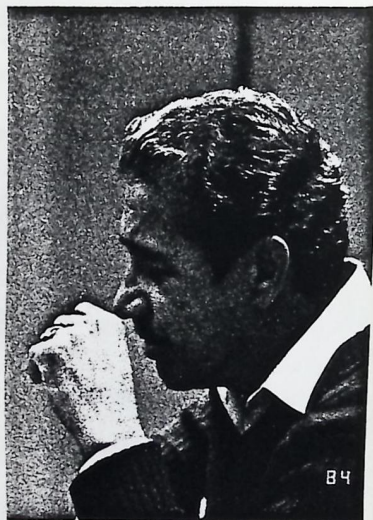
Butler to Clough: "Do you really eat soup with your hands?"



Jacobson to Lyon: "So you are a former squid, eh."



"Whatya mean out of a perfectly good airplane".



Zzzzzzz...Zzzzzzzzz...Zzz



"I can't believe he did that."
"I can't either."



These guys have to be golfers!



Jim Kennedy the
resupply Sgt.



Clyde Sincere and rear
guard action...



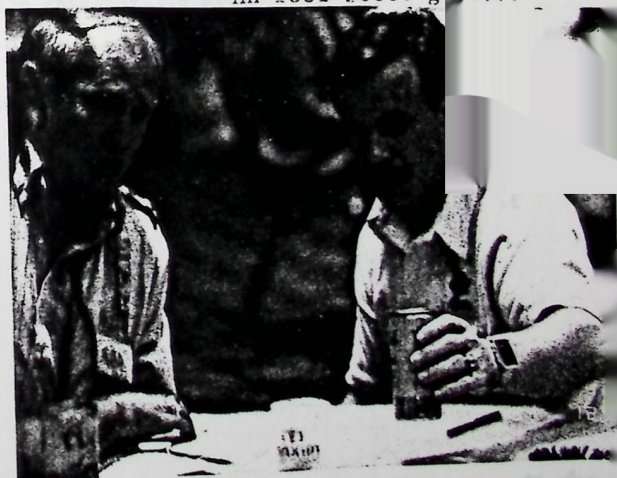
Have these people discovered
a new portable toothpick?



Ah feel soooo good...



George Morton: "Don't forget to
wash your hands."



Famous beer experts and raconteurs
Ron Collingswood & Rick Nantker



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

BUSINESS MEETING AGENDA

FRIDAY, 7 DECEMBER 1984

1800 - 2000 HOURS

1. OLD BUSINESS: Don Devere
 - a. 1984 Scholarship Recipient.
 - b. Discuss By-Laws.
 - c. Ratification of By-Law changes.
 - d. Other old business.
2. NEW BUSINESS:
 - a. Nominating Committee Introduction.
 - (1) Nominating Committee's selection for officers for 1985.
 - (2) Nomination from floor.
 - (3) Discussion on candidates, comments.
 - (4) Nominating Committee's selection for Board of Directors for 1985.
 - (5) Nominations from the floor.
 - (6) Discussion of Nominees, comments.
 - (7) Voting.
 - b. Tally Committee Introduction
Results:
 - (1) Officers, 1985.
 - (2) Board of Directors, 1985.
 - c. Other New Business!
3. ADJOURNMENT



BIOGRAPHICAL SKETCH

Colonel Joseph G. Cincotti

Colonel Cincotti entered the service from the University of Scanton after completing a Bachelor of Science Degree in Psychology. He is an Armor officer, a graduate of the Command and General Staff College, is currently enrolled in the Army War College, and has had numerous Special Operations assignments of great responsibility during his career.

He has served with the 14th Armored Cavalry Regiment in Fulda, Federal Republic of Germany and in 1962 was an advisor to "A" Troop, 5th Regiment in Quan Tre, Republic of Vietnam; the first Armored Infantry Unit formed in Vietnam. He served with 1st Battalion, 505th Infantry, 82d Airborne Division in Vietnam in 1968 and was a MEDEVAC from that assignment. He also served as Chief of Small Unit Tactics at the US Army Armor School at Fort Knox, Kentucky.

His Special Operations background covers the entire spectrum of the business. He has worked in the Combat Developments area of the community and has been assigned to classified Special Forces assignments overseas. His command assignments include (3) A Detachments in 5th Special Forces Group in the Republic of Vietnam, including the 4th Corps Mike Force, Company Commander in 7th Special Forces Group, Battalion Command in the 5th Special Forces Group and Deputy Commander of both the 5th and 7th Special Forces Groups.

His awards include the Combat Infantryman's Badge, Master Parachutist Badge, Silver Star, Bronze Star, Meritorious Service Medal, Joint Services Commendation Medal w/2 Oak Leaf Clusters, Army Commendation Medal with "V" Device and 4 Oak Leaf Clusters, and the Purple Heart w/1 Oak Leaf Cluster.

Colonel Cincotti was assigned as Director of the Special Forces School in January 1983. He resides with his wife, Lourdes, and their children, Joe Jr., Kim, and Kevin, in the Fayetteville area.



SPECIAL OPERATIONS ASSOCIATION

The below is an actual battlefield report from the MacVsoaring Group (Abn), Detachment VIII:

TEAM MEMBERS:

Scott, Clayton
Nantker, Rick
DeCarlo, Ron
Laurence, Pete
Johnston, Robert
Stockdale, Bryan
Byrne, Dean
Bland, Gene Jumpmaster
Thomas, John DZSC

At 0730 everything started as usual...everyone was late!
(No transportation provided to a very distant parachute loft!)

After a refresher course of PLFs, suspended agony, exits, take-up the rope slack man, eyes together & feet on the horizon and discovering that going down is the best part...

Exiting in fright with eyes closed & wet pants (night water jump).

Next Years Recommendations:

a. Self contained operation---solidifications-utilizing solid waste and dimendez Vous: preventing leakage

For example: a Soaring Avn. Det: support, supply and Equip for HALO

Actual landing of the fearless 8:

Clay Scott: "The Sister Theresa"-feet to both knees for a skidding stop...Rick Nantker: "The Forward Flip"-toes to a full gainer on his back. Dean Byrne: "The Cactus Pass"-missed all the sand by brushed by a cactus and still picking out the barbs, Gene Bland: "The Roadway Crunch"-On the road leaving a crater like a 105 and Pete Laurence: "The Everything Perfect" (he says). Others landed so far from the DZ that they were unobserved, their impacts, however, were heard.





SPECIAL OPERATIONS ASSOCIATION

Door Prize Donors

A special tip of the hat, beret and helmet is due the following individuals for their generous donations to the SOA:

- AL MAR: A special set of training knives in the Al Mar tradition.
- BEN SQUIRES: A kit bag full of elegant delights designed to give us all an edge in civilian life.
- JIM MORRIS: An eagle's nest full of subscriptions to EAGLE magazine of which Jim is the editor.
- JIM HAWKE: A beautiful knife with the advantage of having the Hawke's edge.
- KENT SPALDING: A beautiful embroidered crest that should almost be a perpetual prize.
- GEORGE SKYPECK: Few of us can write let alone have artistic abilities as George does; a Skypeck Mural.
- MAXIMS: And last but definitely not least is our host with some fine jackets and a weekend for two.

Raffle Prize Donors

- ROY RIDDLE: As in the past, Roy came thru with some delights to bring a tear to any XO's eye:
- A 9mm pistol version of the Ingram MAC 10.
Another one with the .45 conversion kit.
Apollo Rifle Scope (2)
- JIM BRYNE: A beautiful Randall knife with a sheath and case.
- J.P. MARTIN: A Remington-870, combat parkerized and aimpoint follower, all from Janus Sports of Niagra Falls, NY



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.



SPECIAL OPERATIONS ASSOCIATION



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Secretary's note: This testy, one-eyed, "protected", arm-chair warrior, cocktail IO view of Special Ops was answered in a timely fashion by Shetty*

The Washington Times

*see following page

SOLDIERING

By Fred Reed



How useful are special-op units?

If one were to accept the conventional civilian view of elite forces, for example the Special Forces, one would believe them to be super-human crosses between James Bond and Audie Murphy. One would further regard them an important part of the military, likely to perform all sorts of extremely important missions. Within the Army, there are other views.

Much of the mainstream Army has little use for the elites. Many see the Special Forces as largely a recruiting tool, as hotdogs whose chief function is to be glamorous. They assert that actually there is not much for the super-troopers to do in modern war and that they don't necessarily do it well, anyway. There exist widely varying estimates of how much the Green Berets, as they are irreverently called, really accomplished in Vietnam. The most telling criticism is that elites drain off talented officers who would be of more value in raising the general level of the conventional forces.

The Special Forces respond — or at least some of them have responded to me — that the criticism springs from jealousy. There is truth in this. Some in Special Forces say this is why staying in SF kills one's career. They also insist that they do have a place even in large-scale warfare. For example, they believe that in Europe they could operate behind Soviet lines, blowing up bridges and communication centers. Maybe. To me this has the ring of justifying one's budget. My suspicion is that a European war would be so short and violent that a few commandos wouldn't amount to a hill of beans.

Whatever the answer, the question of military utility should be raised from time to time. Soldiers are quite capable of justifying a job that is fun or otherwise appeals to them. Cavalry existed long after it ceased being useful because cavalry officers liked the glamor and excitement of rushing around on horses. Should fighter planes become obsolete, fighter pilots, the cavalry officers of today, won't admit it. Something of the same mentality operates in elite units.

Spend time around them and you quickly find that they just plain like to jump out of airplanes and swim around underwater with the sharks after dark. They like danger. They are born warriors, samurai, which to them doesn't have the slightly silly sound it does in the living rooms of Georgetown. There is a certain hard-eyed romanticism to them that couldn't find expression in, say, the infantry, where the military isn't a cult.

Individually, they tend to be brightish men with large egos and a desire to test themselves. They actually say things like, "I guess I'm looking for something I can't make myself do." In a sense they are loners, being in the military more as a personal experience than as a career. My impression is that a mission behind enemy lines is not so much a tactical exercise aimed at winning a war as a pitting of themselves against the cosmos. Notice that outfits like Delta and the SAS go in for incredibly grueling entrance tests. Maybe there is real value in it — but from talking with them, I think they just like grueling tests.

The special outfits produce oddballs and neurotics at a high rate. A recent example was Bo Gritz, the former Special Forces colonel who led the swami-and-nightsight raid into Laos under circumstances varying from mis-planned to ludicrous. Stalking Col. Gritz through southeast Asia was Bob Brown, editor of *Soldier of Fortune* magazine and another former Special Forces colonel. I know a special-operations type who holds two-way conversations with St. Michael during dinner parties, and a 380 lb. shave-headed weightlifter, and a raft of others.

Socially, they are a lot of fun, once they have decided to accept you — which generally means after you have proved yourself, for example by jumping out of an airplane. Dull they ain't! For a certain kind of gutsy, clan-minded athlete, the elite units are a fine way to live — but you can get an argument as to how useful they are.



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

01 February 1985

Mr. Fred Reed
The Washington Times
3600 New York Avenue, NE
Washington, DC 20002

Dear Mr. Reed:

As President of the Special Operations Association, I am writing to you belatedly to express my resentment over the article you published on "How Useful Are Special Operations Units" in the 04 December 1984 issue of the Washington Times, which I consider degrading to the dedicated and highly motivated soldiers, sailors, airmen and marines who have served in Special Operations units in general, and to the U.S. Army Special Forces in particular.

It is obvious from your article, that you devoted more time to research in the Pentagon and the Military District of Washington - where you don't find many Special Operations types, than you did at the 1st Special Operations Command at FT Bragg, NC, which commands the elite U.S. Army Special Forces Groups and U.S. Army Ranger Battalions. Furthermore, you obviously did not include the Special Forces Association or the Special Operations Association in your research, despite the fact that the membership of these organizations includes thousands of the same dedicated soldiers that you speak of so disparagingly in your article.

Despite the fact that Special Forces were created in 1952 to fill the vacuum created by demobilization of the OSS after World War II, and performed untold acts of heroism and bravery which was never brought to the attention of the American public, it was not until President John F. Kennedy assumed office in 1961 that their true merit and potential was recognized as an alternative to massive intervention - at the lower end of the spectrum of violence. Confronted with critical situations in both Cuba and Vietnam, Kennedy recognized the true potential of Special Forces in both a counterinsurgency and unconventional warfare role. Their motto - "De Oppresso Liber" - to liberate the oppressed - describes their true role. It was Kennedy who designated the Green Beret as the official headgear for Special Forces, calling it a "badge of honor and a mark of distinction."

Special Forces in Vietnam, both in the 5th Special Forces Group and in MACV-SOG, along with U.S. Navy S.E.A.L.S., U.S. Air Force Commandos and U.S. Marine Corps Force Reconnaissance units served with distinction both in offensive action and intelligence collection operations, leading indigenous troops on these vital missions. Jealousies did occur between conventional units and the men engaged in Special Operations, and many MACV staff officers and commanders of conventional units failed to understand the role and contribution made by Special Operations units, however, their value was appreciated by General William



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.

Westmoreland, COMUSMACV, who sent the following message to the Special Operations Association at their 1982 reunion (SOAR VI):

"PLEASE RELAY TO ALL THE SOG TROOPERS MY
APPRECIATION AND ADMIRATION FOR THE JOB
THEY DID IN VIETNAM. NONE DID MORE OR BETTER."

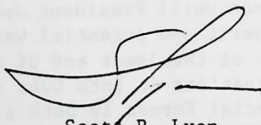
SIGNED - WESTMORELAND

Subsequent to the Vietnam War, the Army reduced the strength of Special Forces units in favor of conventional forces, however, this situation has been rectified by the Reagan administration with the creation of the 1st Special Operations Command, and today Special Forces Mobile Training Teams are serving our country in 22 locations around the globe - mostly in underdeveloped countries of the "Third World." In 1983, President Reagan addressed a letter to the President of the Special Operations Association in which he said "Your membership has contributed greatly to the national security in the past...and your current efforts in support of the fullest possible accounting of our men missing in Southeast Asia is also greatly appreciated."

Every organization has its oddballs, but it is lamentable that you chose to focus on this minority in your article rather than on the many outstanding accomplishments by the vast majority who are highly motivated, dedicated, professional soldiers.

The motto of the Special Operations Association is - "You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know."

We don't appreciate the "protected" making disparaging comments about our dedicated members. You have done both the Washington Times and the U.S. Army Special Forces a disservice by publishing your biased and inaccurate article.

A handwritten signature in black ink, appearing to read 'Scott R. Lyon', with a stylized flourish at the end.

Scott R. Lyon
President, SOA

GCM/SRL/jec

cc: Mr. Smith Hempstone
Editor-in-Chief
The Washington Times



SPECIAL OPERATIONS ASSOCIATION

Membership Dept. (ATTN: LOCATOR)

P.O. Box 110715

Arlington, Texas 76007

LOCATOR SERVICE

In the past, members have indicated a certain "uneasiness" toward their address being printed in our roster that can end up in "anybody's" hands. To eliminate this problem, we have designed a new roster that will have your name and phone number (unless it's unlisted). To get the address of a fellow member, a locator service has been devised which should provide a vehicle for written contact among the membership and allow a certain degree of privacy. This service is reserved for MEMBERS ONLY and since it is a new idea, hopefully it won't be abused.

INSTRUCTION FOR USING THIS SERVICE

1. PLEASE TYPE OR PRINT
2. Enclose a STAMPED envelope with your RETURN address in upper left corner. We will address your envelope.
3. Each inquiry must accompany a stamped envelope.
4. Once your envelope leaves this office, it is out of our hands! We can not trace your part.
5. Make your own copies of this form! For logistical reasons, we can't supply extras.
6. This service is intended to be used as a "last resort". As mentioned in the introduction, "hopefully it won't be abused".
7. Send your envelope to:

Special Operations Association
Membership Dept. (ATTN: LOCATOR)
P.O. Box 110715
Arlington, Texas 76007

FULL name/phone number (state so if unlisted) of member you wish to contact: _____

PLEASE CONTACT - YOUR NAME: _____

ADDRESS: _____

PHONE: () _____

BETWEEN THE HOURS OF: _____



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.

1250 5th Ave., Apt. 611,
Chula Vista, CA. 92011
10 December 1984

Mr. George Morton,
4317 Amblerwood Road,
Alexandria, VA. 22309

Secretary's note: Attached is
a letter from member Jim Baker
#210, to George Morton re; a
worthwhile cause. (rb)

Dear George,

In response to our conversation yesterday morning at the hotel in Las Vegas, and in compliance with Clyde's request, I am enclosing herewith a copy of the Objectives of the newly formed "Combat Heritage Foundation."

This organization was three years in the making, with the usual delays in forming any similar organization, i.e., negotiations with private owners, county boards, state charters, "Good 'ol Boy Syndromes", petty jealousies, etc.

The foundation now has its own World War II vintage airfield, finally! It was the original U.S. Naval Air Station, Holtville, California. It is located about 100 miles east of San Diego, just off Interstate #8; near El Centro, California, in Imperial County. It is approximately 1,000 acres with all runways in good condition, although the original structures have suffered the time-worn damages and vandals. We bought outright, about 93 acres from a private owner (administration areas, housing, etc.) and have a \$1.00 a year lease for the remaining acreage from Imperial County.

Our first air show, "Airenactment 85" will be from February 14 to the 19th. It will be on the same grand manner as the Confederate Air Force "Airshow's", in fact we already have over 44 CAF type aircraft committed to the show in February, including B-17s, F4Us, B-25s, etc. The famous "Toro, Toro, Toro!" Pearl Harbor enactment is scheduled along with aerial dogfights, acrobatics, parachute demonstrations, etc. Teams are coming from as far away as Canada and Mexico. There will be static displays, including those from large defense contractors, i.e., General Dynamics, Convair, and organizations like the 8th Air Force Association and Historical Society, etc. And much more!

We encourage all persons interested in preserving our historical military heritage to contact Charles A. Phillips, Jr., at the address indicated on the enclosed "Objectives." Additional information will be readily available, and memberships are invited either individually or organizationally. After the air show, we will begin to build the airfield up as a permanent "Air Museum" with displays, organizational offices, etc., with a full time staff, 24-hour security, etc. We are currently encouraging any ex-GIs with motor homes, trailers,, etc., to immediately volunteer their services, in return for free space and utilities at the air field, especially a strong security force to guard against thefts, vandalism of aircraft (WW-II vintage, etc.), property acquired from now on, etc.

For the first time in history, that I know of, it will be the only "museum" to own its own airfield and permanent structures. The whole complex will be constructed exactly according to the original WW-II plans (with exceptions limited to county and state building codes that were updated), and in accordance with military and FAA policy and regulations. We have the backing and assistance from such high level governmental agencies as the Commandant of the 12th Naval District, various veterans organizations including the famous WW-II 8th Air Force Association (and including the 8th Air Force Historical Society), Confederate Air Force, U.S. Marine Corps Air Station, El Centro, Air Station, California State government officials, etc., etc.

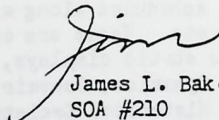
Incidentally, the foundation is not limited to just Air Force historical aircraft, etc., rather, it includes ALL military historical equipment and we currently have commitments for WW-II tanks, foreign WW-II aircraft, etc. All, and I repeat: ALL equipment, including armament, will be fully functional and operational.

It is a gigantic task before us and we will need all the help we can get! Oh yes, right now, memberships are running at \$25.00 for Associate; \$100.00 for Regular (includes magazine, etc.); \$500.00 for Life Memberships and \$3,500 for Sponsorship (this means that the Sponsor has the opportunity to be part of the crew of the WW-II aircraft, his name on the aircraft, etc.). All memberships include access to the airfield during the annual memberships-paid-up, etc.

There are plans for additional hotels in the area, etc., for conventions, reunions, etc. With the backing of everyone who seriously is interested in preserving our past military heritage, this is the golden opportunity to participate personally, and not just a paid-annual-subscription-type membership.

If anyone, or any organization is interested, please contact either me, or the Chairman of the board, "Chuck" Phillips at the address indicated on the enclosed material. I am currently on the Board of Directors, and am very enthusiastic about this foundation. Needless to say, our children and our children's children need such a permanent heritage "museum."

Best regards to you and all the guys. Give my best to them and to Clyde Sincere.


James L. Baker
SOA #210

FINAL

COMBAT HERITAGE FOUNDATION

CHARLES A. PHILLIPS JR.

29 Oct 84

OBJECTIVES

1. To organize, develop and maintain an organization with the esprit de corp, expertise and dedication to honorable heritage programs, together with the necessary funding, to meet all of the other objectives.
2. To organize, develop, manage and support clubs, chapters or reenactment groups, as well as a general dues-paying membership, to identify, research and authentically represent actual combat units to the public so as to honor, respect and remember those men and women who served in them.
3. To organize, develop and manage offices, museums, field facilities and parks, storage areas, airports, ocean ports and any and all real properties, together with any and all equipment, museum artifacts, combat weapons, archival material, historical documents, maintenance and administrative supplies and machinery, and anything else required to accomplish these objectives.
4. To organize, develop and manage airshows, reenactments, parades, community events, reunions, conventions, television and movie productions and all other events desired to promote patriotism, pride, respect, honor, appreciation and thanks giving to combat veterans and units throughout history.
5. To research, analyze, discuss and publish materials on the history and traditions of combat and warfare, and of the history of units and individuals who fought in combat at any time, anywhere, by anyone.
6. To research, analyze, discuss and publish materials on the nature of combat and the philosophy of war.

Combat Heritage Foundation
4606 Mission Gorge Place
San Diego, CA. 92120
Tele: (619) 265-0086

10. Was the Hospitality Room adequate? Circle answer: YES NO

COMMENTS: _____

11. How would you rate your HOSTS in their overall presentation of SOAR VIII.

Check answer: EXCELLENT ___ SATISFACTORY ___ FAIR ___ UNSATISFACTORY ___

COMMENTS: _____

IF YOU HAVE ANY OTHER COMMENTS AND/OR SUGGESTIONS PLEASE USE THE BOTTOM OF THIS SHEET: YOU MAY SIGN THE SHEET IF YOU DESIRE:

THANK YOU



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

Request that each association member in attendance at SOAR VIII complete the following questionnaire and comment sheet. Information furnished on this comment sheet will be used for more effective planning of future conventions of the association.

1. Was the information pertaining to SOAR VIII timely and adequate for you to plan your attendance: Circle answer: YES NO
COMMENTS: _____
2. Was the schedule of events satisfactory and in good taste as you would expect? Circle answer: YES NO COMMENTS: _____
3. Was the convention site suitable? Circle answer: YES NO
COMMENTS: _____
4. Was the Motel and Motel Services satisfactory: Circle answer: YES NO
COMMENTS: _____
5. Were you satisfied with the food served BANQUET: Circle answer: YES NO
COMMENTS: _____
6. Was your registration for the convention and confirmation for the convention handled to your satisfaction? Circle answer: YES NO
COMMENTS: _____
7. Was your individual convention packet and program informative and adequate? Circle answer: YES NO COMMENTS: _____
8. Was the guest speaker, etc., satisfactory? Circle answer: YES NO
COMMENTS: _____
9. Did you encounter any problems that were not immediately resolved: Circle answer: YES NO EXPLAIN: _____



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

17 December, 1984

Mrs. Rolande Amundson
620 Tucker Avenue
Paso Robles, CA. 93446

Dear Frenchy;

On behalf of the Special Operations Association, I want to take this opportunity to thank you for accepting our invitation to join us at our eighth reunion (SOAR VIII). Frenchy, if you only knew the inquiries I receive prior to the reunions on whether you are coming, I am so afraid that if you didn't show the whole reunion would fail. I am so glad you do attend.

Frenchy, I want you to understand that your more than generous contributions to the SOA Memorial Scholarship Fund is not a mandatory function. I know it is given from the heart and it helps the recipients so, but if in any way it becomes a burden to you, we all understand. We all wish the same thing Frenchy, that you enjoy our presence as we enjoy yours.

Once again Frenchy, my deepest gratitude to you for joining us this year at SOAR VIII and making it a better reunion, please call on us if help is needed.

Merry Christmas and a Happy New Year.

Warmest Regards,

Scott R. Lyon
President SOA



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

17 December 1984

Colonel Joseph G. Cincotti, US Army
Director, Special Forces Schools
US Army JFK Special Warfare Center
FT Bragg, N.C. 28307

Dear Colonel Cincotti;

On behalf of the members of the Special Operations Association (SOA), I want to express my deep appreciation to you for your informative, educational presentation given by you at our eighth annual reunion (SOAR VIII) in Las Vegas.

Joe, we believe that our association has a good base a sound philosophy and camaraderie that can only perpetuate as the years pass, but we can use the help of qualified members such as yourself. We would appreciate your yearly attendance when your schedule permits and your encouraging others to attend. We would also entertain your comments on the reunion that you might have observed while in attendance.

Once again, a super professional presentation.

Very Respectfully,

Scott R. Lyon
President, SOA



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

17 December, 1984

Ms. Carol Stevens, Catering Manager
Maxium Hotel/Casino
160 E. Flamingo Rd.
Las Vegas, NV. 89109

Dear Carol;

On behalf of the Special Operations Association, I want to thank you for making SOAR VIII a very successful reunion. We appreciate your precise adherence to detail, your controlled tolerance and the extremely quick and efficient staff. Please convey our thanks on a job well done.

Carol if I, or the Special Operation Association can ever be of assistance, please feel free to call. We love it when a plan comes together as we know it will when working with professionals.

Once again, my sincere thanks.

Merry Christmas and a Happy New Year.

Warmest Regards,

Scott R. Lyon
President SOA



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

17 December, 1984

Mr. Dennis Davis, Hotel Manager
Maxium Hotel/Casino
160 E. Flamingo Rd.
Las Vegas, NV. 89109

Dear Dennis:

WE of the Special Operations Association want to thank-you and your staff for your assistance to us during SOAR VIII. Your staff showed real professionalism during our reunion, I understand the multitude of problems and questions that were handled with apparent ease, thank all of them please.

Dennis, if I can be of any assistance to you in making next years reunion easier please advise, once again thanks.

Merry Christmas and a Happy New Year.

Warmest Regards,

Scott R. Lyon
President SOA



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

17 December, 1984

Mr. Larry Feil, Sales Director
Maxium Hotel/Casino
160 E. Flamingo Rd.
Las Vegas, NV. 89109

Dear Larry:

Once again, good friend, the Special Operations Association is extremely grateful to you and your staff for the effort shown during SOAR VIII, please convey our appreciations to them. We love it when a plan comes together.

If I, or the Special Operations Association can ever be of any assistance please feel free to call, once again Larry the success was due to your concern and friendship, thank-you.

Merry Christmas and a Happy New Year to you and your family.

Warmest Regards,

Scott R. Lyon
President SOA



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.

30 January, 1985

Mr. Scott Lyon
President
Special Operations Association
6896 E. Bonanca
Las Vegas, NV 89110

Dear Scott:

In coordinating SOAR X air fares, I tentatively established the following group travel dates:

Dpt US : Sat 6 Dec '86 Arr Bangkok: Mon 8 Dec '86
Dpt Bangkok: Sat 13 Dec '86 Arr US : Sat 13 Dec '86

The round trip prices below are travel agent wholesale obtained through C. L. Thompson Express International, a San Francisco travel brokerage firm. In addition to the rates below, Thompson recommends SOA add a \$10 surcharge to each ticket to defray the cost of certified mailings and long distance phone calls; surplus funds could be applied to the SOA treasury or the hospitality room. These fares are provided for planning purposes only; they will change before December 1986.

<u>From</u>	<u>Via</u>	<u>Rt Fare</u>
Los Angeles/San Francisco	Korean Airlines	\$735
Los Angeles, San Francisco, Seattle, Portland, Anchorage	Northwest Orient	\$836
Los Angeles/San Francisco	Thai International	\$870
Los Angeles, San Francisco, Seattle	Japan Airlines	\$887
Los Angeles/San Francisco	China Airlines	\$904

.../2



SPECIAL OPERATIONS ASSOCIATION

P. O. Box 221820, Carmel, California 93922

17 December, 1984

Col Martha Raye
1153 Roscomare Road
Los Angeles, CA 90024

Dear Maggie:

On behalf of the Special Operations Association, I want to thank you for accepting our invitation to be with us, your friends, at the eighth annual reunion (SOAR VIII). Maggie if you only knew how many phone calls I receive prior to each reunion wanting to know if you will be in attendance or not, the esteem in which you are held by all of us is reverent.

Colonel Joe Cincotti expressed to me that he was so happy to see and talk with you, as were the rest of the attendees during the reunion, I am deeply depressed that I myself was unable to spend but a few moments with you, next year, if you wish we will do the town.

I also want to thank you for bringing Ruth Webb, she is such a lady, I only hope that she enjoys the reunions as much as we enjoy her presence at them.

Once again Maggie, my sincere thanks for joining us at SOAR VIII, and making it a better reunion for everyone, Please call me if I can help you in any way at all, day or night.

Merry Christmas and a Happy New Year.

Warmest Regards

Scott R. Lyon
President SOA
6896 E. Bonanza Rd.
Las Vegas, NV. 89110
(702) 459-2880



You have never lived until you have almost died. For those who have fought for it, life has a special flavor the protected will never know.

A NOTE FROM THE TREASURER:

CURRENTLY THERE ARE 88 LIFE MEMBERS AND 187 CURRENT
DUES-PAID MEMBERS OUT OF A TOTAL OF 581 MEMBERS.

THOSE IN ARREARS ARE GETTING A REMINDER POST CARD.
IF THEY DO NOT PAY THEY WILL BE DROPPED FROM OUR ACTIVE
ROLL.

SOME HAVE MOVED AND CANNOT BE FOUND (OR CANNOT FIND US),
SOME DO NOT WANT TO HEAR FROM US AND OTHERS WERE NOT SERIOUSLY
CONSIDERING SUPPORTING THE SCA AND IT'S GOALS WHEN THEY JOINED.

IN ANY CASE, NO TICKEE, NO LAUNDREE...

KEITH MESSINGER
TREASURER
SPECIAL OPERATIONS ASSN.
03MARCH85

<u>From</u>	<u>Via</u>	<u>Rt Fare</u>
Atlanta, Baltimore, Boston,	Korean Airlines	\$ 933
Buffalo, Chicago, Cleveland,	China Airlines	\$1005
Cincinnati, Dallas, Ft. Lauderdale	Northwest Orient	\$1063
New York, Houston, Kansas City,	Japan Airlines	\$1063
Miami, Minneapolis, Norfolk		
Pittsburg, Richmond, Rochester,		
St. Louis, Tampa, Washington:		

Approximate additional charges for inter-Asia return stops:

Bangkok to:	Singapore	\$125
	Manila	\$200
	Taipei	\$200
	Tokyo	\$368

The following additional data is provided for general information:

- For approximately each forty tickets sold the SOA will receive one free ticket.
- A number of restrictions will apply such as cancellation fees, change of itinerary charges and advance purchase requirements.
- These are not necessarily direct flights. Plane changes may be required.
- As fares are international, US sales taxes are not required.
- C. L. Thompson will provide a representative(s) to SOAR IX in Las Vegas to quote fare rates, answer questions and accept ticket orders.

NOTE - IF YOUR THINKING OF GOING BRING YOUR MONEY TO SOAR IX

Clay
Clayton S. Scott
(415) 872-2616 (H)
(415) 876-2155 (O)

Sf

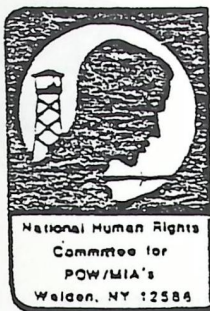
cc: Adam Husar
Jack Abraham
Jim Butler
Dwaine Franklin, C.L. Thompson Express Int'l

ATTENTION: KOREAN WAR VETERANS

The US Army Military History Institute is trying
to piece together the history of Special Operations.

Missing is much data and information on the Partisan
campaign from March 1951 thru the end of the war.

If you are or know a veteran of the 8240th Army Unit,
8112th Army Unit, 8007th Air Crash Rescue, the Miscellaneous
Division, FECOM, Far East Command Liaison Detachment, the
Combined Command for Reconnaissance Activities, Korea,
the Combined Command for Reconnaissance Activities, Pacific,
the Strategic Operations Forces, Far East, or served with a
DONKEY, WOLFPACK, UNPIK, or UNPFIK unit in any other capacity,
Please contact: COL Rod Paschall, Director, US Military
History Institute, Carlisle Barracks, PA 17013



Petition for POW — MIA Postage Stamp



To: Citizens Stamp Advisory Committee
United States Postal Service
475 L'Enfant Plaza, SW
Washington, D.C. 20260

As American citizens, we encourage the Citizens Stamp Advisory Committee to recommend the issuance of a POW/MIA stamp.

We recommend that you reconsider a previous proposal to design a stamp which bears the logo of the National League of POW/MIA Families. The logo serves to create awareness and concern over the POW/MIA issue. The logo depicts a prisoner of war with a prison camp guard tower over his shoulder, barbed wire extends horizontally behind the prisoner in silhouette form. Below the logo are the words imprinted "YOU ARE NOT FORGOTTEN."

- 1 _____
- 2 _____
- 3 _____
- 4 _____
- 5 _____
- 6 _____
- 7 _____
- 8 _____
- 9 _____
- 10 _____
- 11 _____
- 12 _____
- 13 _____
- 14 _____

Send complete petition to the Citizens' Advisory Committee at the address above.



Petition for POW — MIA Postage Stamp



The Citizens Stamp Advisory Committee
United States Postal Service
475 L'Enfant Plaza, NW
Washington, D.C. 20004

An American citizen, we recommend the Citizens Stamp Advisory Committee
to recommend the issuance of a POW/MIA stamp.

We recommend that you recommend a postage stamp to design a stamp
which bears the logo of the National Council of POW/MIA Families.

The logo serves as a constant reminder and reminder of the POW/MIA issue.
The logo depicts a prisoner of war with a rifle and a flag over
his shoulder, backed with a background of a POW/MIA family.
The logo is the logo of the National Council of POW/MIA Families.



SPECIAL OPERATIONS ASSOCIATION

SECRETARY'S NOTES:

ALERT:

Please be notified that the next SOAR will be held in the weekend of 06,07 & 08 December 1985.

Location will be Las Vegas Nevada and confirmation of hotel will follow in later bulletins.

Place all resources on standby and prepare for LALO!

NEW ADDRESS:

Most important notice:

All mail regarding SOA business, orders, membership dues etc. should be sent to this address:

Special Operations Assn.

5130 E. Charleston Blvd.

Suite 5-583F

Las Vegas, Nevada 89122

We hope this will be final address for all future SOA mailings so we do not have all these mailboxes around the country.



BY-LAWS OF

SPECIAL OPERATIONS ASSOCIATION, INC.

ARTICLE I
PLACE OF BUSINESS

Section 1.01. Principal Office: The principal office of the Corporation for the transaction of business is located in the City of Marina and County of Monterey, California.

Section 1.02. Change of address: The Board of Directors is hereby granted full power and authority to change the principal office of the Corporation from one location to another in California. Any such change shall be recorded by the Secretary and shall not be considered an amendment of these By-Laws.

ARTICLE II
MEMBERS

Section 2.01. Classification and Qualification: The Corporation shall have five (5) classes of members as follows:

(a) General Member - General Membership is granted, upon application and approval of the Membership Committee, to those persons who are now conducting or supporting classified "Special Operations" deep in hostile enemy territory, or have been assigned to the United States or foreign units which conducted such operations.

(b) Associate Member - Associate Membership is awarded to any person, upon application and approval of the Membership Committee, who has not served, or is not serving, in any Special Operation but has demonstrated, through such person's efforts, an adherence to the principles as set out in the specific purposes of the Corporation in the Articles of Incorporation.

(c) Life Member - Life Membership may be granted, upon application and approval of the Membership Committee, to members in good standing. Past Presidents of the Corporation are eligible for Life Membership upon completion of their term of office.

(d) Honorary Member - Honorary Membership may be granted, upon approval of the Board of Directors, to a person, for such person's life, who has contributed significantly to Special Operations and who would add to the prestige of the Corporation.

(e) Charter Member - Charter Membership is granted to those members who attended one or more Special Operations Association Reunions I, II, and/or III, and remain a member in good standing.

Section 2.02. Eligibility for Membership: Any person who meets the qualifications for membership under Section 2.01 of these By-Laws is eligible for membership. No one will be barred from membership in the Corporation because of race, color, national origin, sex, religion, or political affiliation. The Membership Committee may, however, refuse to approve the application of anyone the Membership Committee believes to be inimical to the Corporation's purposes, and shall refuse to approve the application of anyone who submits false information or misrepresents information on his application for membership.

Section 2.03. Admission to Membership:

(a) General and Associate Membership - Any person qualified for General or Associate Membership under Section 2.01 of these By-Laws and eligible for membership under Section 2.02 of these By-Laws may be admitted to the membership upon the approval of the Membership Committee of an application submitted by such person in such form and in such manner as shall be prescribed by the Board of Directors and on the payment of the dues as specified in Section 2.07 of these By-Laws.

(b) Life Membership - Any member in good standing may be granted a Life Membership upon the approval of the Membership Committee of an application submitted by such person in such form and in such manner as shall be prescribed by the Board of Directors and on the payment of the dues as specified in Section 2.07 of these By-Laws.

(c) Honorary Membership - Any member may propose a candidate for Honorary Membership by written application citing specific examples wherein the candidate has contributed significantly to Special Operations and how the candidate would add to the prestige of the Corporation. The application shall be submitted to the Membership Committee. The Membership Committee shall consider the application and forward the application with the Membership Committee's recommendation to the Board of Directors. Upon approval of the Board of Directors by a two-thirds vote of the entire Board, the Membership Committee shall confer Honorary Membership status upon the candidate.

Section 2.04. Appeal of Denial of Admission: Any applicant whose application for membership was denied may appeal such decision by filing an appeal in accordance with the provisions of Section 2.15 of these By-Laws.

Section 2.05. Application Fee: There shall be a fee for making application for membership in the Corporation in such amount as shall be determined by a resolution of the Board of Directors.

Section 2.06. Universal Rights of Members: Every member in good standing may attend any meeting, convention, or social gathering sponsored by the Corporation; may contribute ideas and suggestions which might further the purposes of the Cor-

poration; may display flags, signs, banners, and other items which have been sanctioned by the Corporation; and are entitled to carry the Corporation's membership card and receive the Corporation's publications.

Section 2.07. Dues:

(a) The annual dues payable to the Corporation by Regular, Associate, and Charter Members shall be in such amounts as shall be determined by resolution of the Board of Directors. Dues shall be payable for the first year upon the submission of the application for membership and annually thereafter at such time or times as may be fixed by the Board of Directors.

(b) No annual dues shall be payable by Life Members, however, a Life Membership fee in such amount as shall be determined by a resolution of the Board of Directors shall be payable upon the submission of the application for Life Membership. No such fee shall be levied on those persons admitted as Life Members upon the completion of their term as President of the Corporation.

(c) No annual dues or membership fees shall be payable by those persons granted Honorary Membership in the Corporation.

Section 2.08. Assessments: Memberships shall be non-assessable.

Section 2.09. Number of Members: There shall be no limit on the number of members the Corporation may admit, except no person shall be admitted as a member of the Corporation if such person's admission would result in a disqualification of the Corporation's tax exempt status under Section 501(c)(19)(B) of the Internal Revenue Code and the regulations promulgated thereunder.

Section 2.10. Membership Book: The Corporation shall keep in written form a membership book containing the name, address, and class of each member. The book shall also contain the fact of termination or suspension and the date on which such action became effective. Such book shall be kept at the principal office of the Corporation and shall be subject to the rights of inspection as set forth in Section 6.02 of these By-Laws.

Section 2.11. Certificates of Membership: The Board of Directors of the Corporation may provide for the issuance of certificates evidencing membership in the Corporation. The certificates issued by the Corporation shall state on the certificate that the Corporation is a non-profit mutual benefit corporation which may not make distributions to its members during its life or on dissolution. The certificates shall also state on the certificate that the membership is non-transferable.

Section 2.12. Non-liability of Members: A member of the Corporation shall not solely because of such membership be personally liable for the debts, obligations, or liabilities of the Corporation.

Section 2.13. Transferability of Membership: Neither the membership in the Corporation nor any rights in the membership may be transferred for value or otherwise.

Section 2.14. Termination of Membership:

(a) Causes - The membership and all rights of membership shall automatically terminate on the occurrence of any of the following causes:

(1) The voluntary resignation of a member upon the receipt by the Membership Committee of the notice as prescribed in Section 2.14(b) of these By-Laws;

(2) The death of a member;

(3) The non-payment of dues within ninety (90) days after they become due and payable; and

(4) The expulsion of a member pursuant to Section 2.14(c) of these By-Laws.

(b) Resignation by Giving Notice - The membership of any member of the Corporation shall automatically terminate on such member's written request for such termination. Said request shall be delivered, in person or by mail, to the President or Secretary of the Corporation. Upon receipt by the President or Secretary, said request shall be forwarded to the Membership Committee and such member's name shall be stricken from the membership books.

(c) Suspension or Expulsion - A member of the Corporation shall be expelled from membership upon the discovery by the Board of Directors that such member submitted false or misrepresented information on his application for membership. The Board of Directors, by a two-thirds vote of the entire Board, may suspend for a time certain or expell a member of the Corporation if such member's actions and/or conduct demonstrates an antagonism to, or such actions and/or conduct becomes inimical to, any of the principles of the Corporation as set out in the specific purposes of the Corporation in the Articles of Incorporation. A member's expulsion or suspension becomes effective thirty (30) days from the date the Board of Directors personally delivers or mails written notice of such expulsion or suspension to such member or upon conclusion of the appeals process as prescribed in Section 2.15 of these By-Laws.

(d) Effect of Termination - All rights of a member in the Corporation shall cease on the termination of such member's membership.

Section 2.15. Appeal: A suspended or expelled member or a person whose application for membership was denied may request a hearing before the Appeals Panel by delivering, in person or by mail, to the President or Secretary of the Corporation written notice of such request within thirty (30) days of the delivery or mailing of the notice of suspension, expulsion, or denial of membership application. The President or Secretary of the Corporation shall immediately notify each member of the Appeals Panel of such request for hearing. The Appeals Panel shall forthwith set a date for a hearing convenient to its members and the person requesting the hearing. If, following the hearing, the Appeals Panel votes to affirm the decision, the decision becomes final and the Membership Committee is so notified. If, following the hearing, the Appeals Panel votes against the decision, the Appeals Panel shall remand the matter to the Board of Directors with its recommendations. If, upon remand, the Board of Directors, by a two-thirds vote of the entire Board, votes to suspend or expel the member or the Board votes to deny the membership application, the decision becomes final and the Membership Committee is so notified. Upon receipt by the Membership Committee of notice from the Appeals Panel or the Board of Directors of the expulsion of a Member, such member's name shall be stricken from the membership books. Upon receipt by the Membership Committee of notice from the Appeals Panel or the Board of Directors of the suspension of a member, such suspension shall be noted in the membership books.

Section 2.16. Reinstatement of Membership: A member who resigns or whose membership is terminated for non-payment of dues may apply for reinstatement by submitting such a request to the Membership Committee. A member whose membership has been suspended may apply for reinstatement at the conclusion of the suspension period by submitting such a request in writing to the Board of Directors. No action shall be taken on any request for reinstatement until the applicant has paid the annual dues and has paid the reinstatement fee in the amount as shall be determined by a resolution of the Board of Directors.

ARTICLE III MEETINGS OF MEMBERS

Section 3.01. Place: Meetings of members shall be held at the principal office of the Corporation or at such other location as may be designated from time to time by the Board of Directors.

Section 3.02. Date and Time: The members shall meet annually at the call of the President or Board of Directors for the purpose of transacting such proper business as may come before the meeting, including the election of Directors for such terms as are fixed in Section 4.03 of these By-Laws. If the election of Directors shall not occur at any such meeting of the members, or without a meeting by written ballot pursuant to Section 3.11 of these By-Laws, the Board shall or five percent (5%) of the members may cause the election of Directors to be

held at a special meeting of members called and held as soon as it is reasonably possible after the adjournment of the regular meeting of the members.

Section 3.03. Special Meetings: Special meetings of members shall be called by the Board of Directors or the President of the Corporation and held at such place as is fixed in Section 3.01 of these By-Laws for regular meetings of members. Where the purpose is any lawful purpose, five percent (5%) or more of the members of the Corporation may call special meetings for such purpose.

Section 3.04. Notice of Meetings: Written notice of every meeting of members shall be either personally delivered or mailed by first-class United States mail, postage prepaid, not less than thirty (30) days before the date of the meeting to each member who on the record date for notice of the meeting is entitled to vote thereat. In the event given by mail or other means of written communication, the notice shall be addressed to the member at the address of such member appearing on the books of the Corporation or at the address given by the member to the Corporation for the purpose of notice. Where no such address appears or is given, notice shall be given at the principal office of the Corporation. The Secretary of the Corporation shall execute an affidavit of the giving of the notice of the meeting of members. In the case of a specially called meeting of members, notice that a meeting will be held at a time requested by the person or persons calling the meeting not less than forty-five (45) days nor more than ninety (90) days after receipt of the written request from such person or persons by the Chairman of the Board or the President of the Corporation shall be sent to the members forthwith and in any event within twenty (20) days after the request was received. When a members' meeting is adjourned to another time or place, and if the adjournment is for more than forty-five (45) days or if after the adjournment a new record date is fixed for the adjourned meeting, a notice of the adjourned meeting shall be given to each member of record entitled to vote at the meeting.

Section 3.05. Contents of Notice: The notice shall state the place, date, and time of the meeting. In the case of regular meetings, the notice shall state those matters which the Board of Directors, at the time the notice is given, intends to present for action by the members. The notice of any meeting at which Directors are to be elected shall include the names of all those who are nominees at the time the notice is given to the members.

Section 3.06. Waivers, Consents, and Approvals: The transactions of any meeting of members, however called and noticed, and wherever held, shall be as valid as though it were conducted at a meeting duly held after regular call and notice if a quorum of voting members is present, either in person or by proxy, and if either before or after the meeting, each of the persons entitled to vote but not present in person or by proxy, signs a

written waiver of notice, a consent to the holding of the meeting, or an approval of the minutes of the meeting. All such waivers, consents, and approvals shall be made a part of the minutes of the meeting.

Section 3.07. Quorum: A quorum at any meeting of members shall consist of a majority of the voting power, represented in person or by proxy. For purposes of this by-law, "voting power" means the power to vote for the election of directors at the time any determination of voting power is made and does not include the right to vote on the happening of some condition or event which has not yet occurred.

Section 3.08. Loss of Quorum: The members present at a duly called or held meeting at which a quorum is present may continue to transact business until adjournment notwithstanding the withdrawal of enough members to leave less than a quorum, if such action taken, other than adjournment, is approved by at least a majority of members required to constitute a quorum.

Section 3.09. Adjournment for Lack of Quorum: In the absence of a quorum, any meeting of members may be adjourned from time to time by the vote of a majority of the votes represented either in person or by proxy, but no other business may be transacted except as provided in Section 3.08 of these By-Laws.

Section 3.10. Voting of Membership:

(a) Entitlement - Each General Member and Associate Member accepted prior to December 11, 1983, is entitled to one vote on each matter submitted to a vote of the members. Honorary Members and Associate Members accepted on or after December 11, 1983, shall not be entitled to vote on any matter submitted to a vote of the members.

(b) Record Date of Membership - The Board of Directors shall fix, in advance, a date as the record date for the purposes of determining the members entitled to notice of and to vote at any meeting of members. Such former record date shall not be more than sixty (60) days nor less than ten (10) days before the date of the meeting. Such latter record date shall not be more than sixty (60) days before the date of the meeting.

(c) Proxy Voting - Members entitled to vote, as set forth in Section 3.10 (a) of these By-Laws, shall have the right to vote either in person or by a written proxy executed by such person or his or her duly authorized agent and filed with the Secretary of the Corporation, except as otherwise provided in these By-Laws, provided, however, that a proxy shall not be valid after the expiration of eleven (11) months from the date thereof unless otherwise provided in the proxy. The maximum term of any proxy shall be three (3) years from the date of its execution. Every proxy shall continue in full force and effect until evoked by the person executing it prior to the vote pursuant thereto.

Section 3.11. Action Without Meeting By Written Ballot:

(a) Ballot Requirements - Any action which may be taken at any regular or special meeting of members may be taken without a meeting provided there is satisfaction of the following ballot requirements:

(1) The Corporation distributes a written ballot to every member entitled to vote;

(2) The ballot sent out by the Corporation or facsimile thereof shall set forth the proposed action, provide an opportunity to specify approval or disapproval of any proposal, and provide a reasonable time within which to return the ballot to the Company;

(3) The number of votes cast by ballot within the time period specified equals or exceeds the quorum required to be present at a meeting authorizing the action; and

(4) The number of approvals equals or exceeds the number of votes that would be required to approve at a meeting at which the total number of votes cast was the same as the number of votes cast by ballot.

(b) Solicitation of Ballots - Ballots shall be solicited in a manner consistent with the requirements of giving notice of members' meetings set forth in Section 3.04 of these By-Laws and of voting by written ballot set forth in Section 3.11 (c) of these By-Laws. All such solicitations shall indicate the number of responses needed to meet the quorum requirement and, with respect to ballots other than for the election of Directors, shall state the percentage of approvals necessary to pass the measure submitted. The solicitation shall specify the time by which the ballot must be received in order to be counted.

(c) The form of written ballot distributed to ten (10) or more members shall afford an opportunity on the form of written ballot to specify a choice between approval and disapproval of each matter or group of related matters intended, at the time the written ballot is distributed, to be acted on by such written ballot. The form shall also provide, subject to reasonable specified conditions, that where the person solicited specifies a choice with respect to any such matter, the vote must be cast in accordance therewith. In any election of Directors, any form of written ballot in which the Directors to be voted on are named therein as candidates and which is marked by a member "withheld" or otherwise marked in a manner indicating that the authority to vote for the election of Directors is withheld shall not be voted either for or against the election of a Director.

(d) Revocation of Ballot - A written ballot may not be revoked.

Section 3.12. Conduct of Meetings:

(a) Chairman - The President of the Corporation or, in his or her absence, any other person chosen by a majority of the voting members present in person or by proxy shall be Chairman of and shall preside over the meetings of the members.

(b) Secretary of Meetings - The Secretary of the Corporation shall act as the secretary of all meetings of members; provided that in his or her absence, the Chairman of the meetings of members shall appoint another person to act as secretary of the meetings.

(c) Rules of Order - The Robert's Rules of Order, as may be amended from time to time, shall govern the meetings of members insofar as such rules are not inconsistent with or in conflict with these By-Laws, the Articles of Incorporation of this Corporation, or the law.

Section 3.13. Tally Committee:

(a) Appointment - In advance of any meeting of members, the Board may appoint any persons, other than candidates for office, as members of the Tally Committee to act at the meeting and any adjournment thereof. If the members of the Tally Committee are not so appointed, or if any persons so appointed fail to appear or refuse to act, the Chairman of any meeting may, and on request of any member or member's proxy must, appoint the members of the Tally Committee at the meeting. The number of members shall be either one (1) or three (3). If appointed at a meeting on the request of one or more members or proxies, the majority of members represented in person or by proxy shall determine whether one (1) or three (3) members are to be appointed.

(b) Duties - The members of the Tally Committee shall perform the following duties:

(1) Determine the number of voting memberships outstanding, the number represented at the meeting, the existence of a quorum, and the authenticity, validity, and effect of proxies;

(2) Receive votes, ballots, or consents;

(3) Hear and determine all challenges and questions in any way arising in connection with the right to vote;

(4) Count and tabulate all votes and consents;

(5) Determine when the polls shall close;

(6) Determine the result;

(7) Report their findings to the Secretary of the Corporation; and

(8) Do such acts as may be proper to conduct the election or vote with fairness to all members. They shall perform their duties impartially, in good faith, to the best of their ability, and as expeditiously as is practical.

(c) Vote of Tally Committee Members - If there are three (3) members of the Tally Committee, the decision, act, or certificate of a majority is effective in all respects as the decision, act or certificate of all.

(d) Report and Certificate - On request of the Board or any member or member's proxy, the Tally Committee shall make a report in writing concerning the performance of their duties and execute a certificate of any fact found by them. Any report or certificate made by the Tally Committee shall be prima facie evidence of the facts stated herein.

ARTICLE IV DIRECTORS

Section 4.01. Number: The Corporation shall have a minimum of three (3) and a maximum of seven (7) Directors. Collectively, the Directors shall be known as the Board of Directors.

Section 4.02. Qualifications: With the exception of the initial Directors, the Directors of the Corporation shall be either Charter or General Members in good standing.

Section 4.03. Terms of Office: Each Director shall hold office until the next annual meeting of members as prescribed by Section 3.02 of these By-Laws and until such Director's successor is elected and qualifies under Section 4.02 of these By-Laws. In the event a Director is removed at a special meeting of the members called and held as prescribed by Section 3.03 of these By-Laws, such Director shall hold office until his or her removal and his or her successor is elected and qualifies and no longer.

Section 4.04. Nomination: The Board of Directors shall appoint a Nominating Committee. The Nominating Committee shall select candidates qualified to be Directors under Section 4.02 of these By-Laws and shall prepare the ballot for the election of Directors. Additional candidates may be nominated by petition of the voting members presented to the Nominating Committee prior to the election of the Directors pursuant to Section 4.05 of these By-Laws.

Section 4.05. Election: The Directors shall be elected at each annual meeting as prescribed by Section 3.02 of these By-Laws. The candidates receiving the highest number of votes up to the number of Directors to be elected are elected. Directors shall be eligible for re-election without limitation on the number of terms they may serve, provided they continue to meet the qualifications required by Section 4.02 of these By-Laws.

Section 4.06. Compensation: The Directors shall serve without compensation.

Section 407. Meetings:

(a) Call of Meetings - Meetings of the Board may be called by the Chairman of the Board or President or Vice-President or the Secretary or any two (2) Directors.

(b) Place of Meetings - All meetings of the Board shall be held at the principal office of the Corporation as specified in Section 1.01 or 1.02 of these By-Laws, or at such other location as approved by the Board.

(c) Time of Regular Meetings - Regular meetings of the Board shall be held, without call or notice, immediately following each annual meeting of the members of the Corporation as set forth in Section 3.02 of these By-Laws.

(d) Special Meetings - Special meetings of the Board may be called by the Chairman of the Board or the President or Vice-President or the Secretary or any two (2) Directors. Special meetings shall be held on seven (7) days' notice by first class mail, postage prepaid, or on four (4) days' notice delivered personally or by telephone or telegraph. Notice of the special meeting need not be given to any Director who signs a waiver of notice or written consent to holding the meeting or an approval of the minutes thereof, whether before or after the meeting, or who attends the meeting without protesting, prior thereto or at its commencement, the lack of such notice to such Director. All such waivers, consents, and approvals shall be filed with the minutes of the meetings.

(e) Quorum - A majority of the authorized number of Directors constitutes a quorum of the Board for the transaction of business, except as hereinafter provided.

(f) Transactions of Board - Except as otherwise provided in the Articles, in these By-Laws, or by law, every act or decision done or made by a majority of the Directors present at a meeting duly held at which a quorum is present is the act of the Board, provided, however, that any meeting at which a quorum was initially present may continue to transact business notwithstanding the withdrawal of Directors if any action taken is approved by at least a majority of the required quorum for such meeting.

(g) Conduct of Meetings - The Chairman of the Board or, in his or her absence, any Director selected by the Directors present shall preside at meetings of the Board of Directors. The Secretary of the Corporation or, in the Secretary's absence, any person appointed by the presiding officer shall act as Secretary of the Board. Members of the Board may participate in a meeting through use of conference telephone or similar communications equipment, so long as all members participating in such meeting can hear one another. Such participation shall constitute personal presence at the meeting.

(h) Adjournment - A majority of the Directors present, whether or not a quorum is present, may adjourn any meeting to another time and place. If the meeting is adjourned for more than twenty-four (24) hours, notice of the adjournment to another time or place must be given prior to the time of the adjourned meeting to the Directors who were not present at the time of the adjournment.

Section 4.08. Action Without Meeting: Any action required or permitted to be taken by the Board may be taken without a meeting, if all members of the Board individually or collectively consent in writing to such action. Such written consent or consents shall be filed with the minutes of the proceedings of the Board. Such action by written consent shall have the same force and effect as the unanimous vote of such Directors.

Section 4.09. Removal of Directors:

(a) Removal for Cause - The Board may declare vacant the office of a Director on the occurrence of any of the following events:

(1) The Director has been declared of unsound mind by a final order of court;

(2) The Director has been convicted of a felony;

(3) The Director has been found by a final order or judgment of any court to have breached duties imposed by Section 7238 of the Corporations Code on directors who perform functions with respect to assets held in charitable trust; or

(4) The Director's membership has been suspended or terminated pursuant to Section 2.14 of these By-Laws.

(b) Removal Without Cause - Any or all of the Directors may be removed without cause if such removal shall be approved by the members within the meaning of Section 5034 of the Corporations Code. However, a Director shall not be removed, unless the entire Board is removed, when the votes cast against removal, or not consenting in writing to such removal, would be sufficient to elect such Director if voted cumulatively at an election at which the same total number of votes were cast (or if such action is taken by written ballot, all memberships entitled to vote were voted) and the entire number of directors authorized at the time of the Director's most recent election were then being elected.

Section 4.10. Resignation of Director: Any Director may resign effective on giving written notice to the Chairman of the Board of Directors, the President, the Secretary, or the Board of Directors of the Corporation, unless the notice specifies a later time for the effectiveness of such resignation. If the resignation is effective at a future time, a successor may be elected to take office when the resignation becomes effective.

Section 4.11. Vacancies on the Board:

(a) Causes - Vacancies on the Board of Directors shall exist on the death, resignation, or removal of any Director; whenever the number of Directors authorized is increased; and on the failure of the members in any election to elect the full number of Directors authorized.

(b) Filling Vacancies by Directors - Except for a vacancy created by the removal of a Director pursuant to Section 4.09 of these By-Laws, vacancies on the Board of Directors may be filled by a majority of the Directors then in office, whether or not less than a quorum, or by a sole remaining Director.

(c) Filling Vacancies by Members - Vacancies created by removal of Directors shall be filled only by the approval of the members within the meaning of Section 5034 of the Corporations Code. The members may elect a Director at any time to fill any vacancy not filled by the Directors.

ARTICLE V
OFFICERS

Section 5.01. Officers: The Association officers of the Corporation shall be a President, a First Vice-President, a Second Vice-President, a Secretary, and a Treasurer elected by the voting members as provided in Section 5.05 of these By-Laws. Officers may also be Directors of the Corporation.

Section 5.02. Qualifications: The Association officers shall be either Charter Members with General Membership Qualifications or General Members in "Good Standing."

Section 5.03. Terms of Office: Each officer shall hold office until the next annual meeting of members as prescribed by Section 3.02 of these By-Laws and until such officer's successor is elected and qualifies under Section 5.02 of these By-Laws. In the event an officer is removed from office, such officer shall hold office until his or her removal and his or her successor is elected or appointed and qualifies and no longer.

Section 5.04. Nomination: The Board of Directors shall appoint a Nominating Committee. The Nominating Committee shall select candidates qualified to be officers under Section 5.02 of these By-Laws and shall prepare the ballot for the election of officers. Additional candidates may be nominated by petition of the voting members presented to the Nominating Committee prior to the election of officers pursuant to Section 5.05 of these By-Laws.

Section 5.05. Election: The Association officers shall be elected at each annual meeting as prescribed by Section 3.02 of these By-Laws. Candidates are elected by plurality of votes cast. A tie vote is resolved by a majority of the Board of Directors voting for one of the candidates. Officers, except

those persons elected to the office of President of the Corporation, shall be eligible for re-election without limitation on the number of terms they may serve, provided they continue to meet the qualifications required by Section 5.02 of these By-Laws.

The office of President shall be limited to two (2) consecutive terms and that individual shall then serve as a member of the Board of Directors until replaced by his successor or as otherwise provided in these By-Laws.

Section 5.06. Compensation: The officers shall serve without compensation, except the Board of Directors may authorize travel expenses for the conduct of business for the Corporation.

Section 5.07. Subordinate Officers: The Board of Directors may appoint such other officers as the business of the Corporation may require, each of whom shall hold office for such period, have such authority and perform such duties as are provided in these By-Laws or as the Board of Directors may from time to time determine.

Section 5.08. Removal of Officers:

(a) Removal for Cause - The Board may declare vacant the office of any officer on the occurrence of any of the following events:

(1) The officer has been declared of unsound mind by a final order of court;

(2) The officer has been convicted of a felony;
or;

(3) The officer's membership has been suspended or terminated pursuant to Section 2.14 of these By-Laws.

(b) Removal Without Cause - Any or all of the officers may be removed without cause if such removal shall be approved by the members within the meaning of Section 5034 of the Corporations Code.

Section 5.09. Resignation of Officers: Any officer may resign effective on giving written notice to the Chairman of the Board of Directors, the President, or the Secretary of the Corporation, unless the notice specifies a later time for the effectiveness of such resignation. If the resignation is effective at a future time, a successor may be elected to take office when the resignation becomes effective.

Section 5.10. Vacancies:

(a) Causes - Vacancies shall exist on the death, resignation, or removal of any officer.

(b) Filling Vacancies by Directors - Except for a vacancy created by the removal of an officer pursuant to Section 4.08 of these By-Laws, vacancies may be filled by a majority vote of the Board of Directors.

(c) Filling Vacancies by Members - Vacancies created by removal of an officer shall be filled only by the approval of the members within the meaning of Section 5034 of the Corporations Code. The members may elect an officer at any time to fill any vacancy not filled by the Directors.

Section 5.11. Chairman of the Board: The Chairman of the Board, if there be such an officer, shall, if present, preside at all meetings of the Board of Directors, and exercise and perform such other powers and duties as may be from time to time assigned to him by the Board of Directors or prescribed by these By-Laws.

Section 5.12. President: The President of the Association shall also be the President of the Board of Directors. The President shall be the Chief Executive Officer and shall have general supervision, direction and control of the business and officers of the Corporation. He shall preside at all meetings of the members. He shall be ex officio a member of all standing committees, including the Executive Committee, if any, and shall have the general powers and duties of management usually vested in the office of President of a Corporation, and shall have such other powers and duties as may be prescribed by the Board of Directors or these By-Laws.

Section 5.13. Vice-President: In the absence or disability of the President, the Vice-Presidents, in order of their rank, shall perform all duties of the President of the Association, and when so acting, shall have all the powers of, and be subject to, all the restrictions upon the President. The Vice-Presidents shall have such other powers and perform such other duties as from time to time may be prescribed for them respectively by the Board of Directors and these By-Laws.

Section 5.14. Secretary: The Secretary shall be a Board Member and Secretary of the Board of Directors. The Secretary shall keep, or cause to be kept, a book of minutes at the principal office or such other place as designated by the Board, of all meetings of Directors and Members, with the time and place of holding, whether regular or special, and if special, how authorized, the notice thereof given, the names of those present at Directors' meetings, the number of members present or represented at members' meetings and the proceedings thereof. The Secretary shall give, or cause to be given, notice of all the required meetings of the members and of the Board of Directors required by these By-Laws, or by law to be given, and he shall keep the seal of the Corporation in safe custody, and shall have other powers and perform such other duties as may be prescribed by the Board of Directors or these By-Laws.

Section 5.15. Treasurer: The Treasurer shall be a Board Member and Treasurer of the Board of Directors. The Treasurer shall keep and maintain, or cause to be kept and maintained, adequate and correct accounts of the properties and financial transactions of the Corporation, including accounts of its assets, liabilities, receipts and disbursements. The books of account shall, at all reasonable times, be open to inspection by a member. The Treasurer shall deposit all monies and other valuables in the name of and to the credit of the Corporation with such depositaries as may be designated by the Board of Directors. The Treasurer shall disburse the funds of the Corporation, as may be ordered by the Board of Directors, shall render to the President and Directors, whenever they request it, an account of all his transactions as Treasurer and of the financial condition of the Corporation, and shall have such other powers and perform such other duties as may be prescribed by the Board or Directors of these By-Laws.

ARTICLE VI COMMITTEES

Section 6.01. Executive and Other Committees: The Board of Directors may appoint an Executive Committee, and such other committees as may be necessary from time to time, consisting of such number of its members and with such powers as it may designate, consistent with the Articles of Incorporation, these By-Laws, and the law. Such committees shall hold office at the pleasure of the Board.

Section 6.02. Membership Committee: The Board of Directors shall appoint a Membership Committee consisting of such number of members as may be designated from time to time by the Board. The Membership Committee shall keep and maintain, at the principal office of the Corporation, or such other place as the Board of Directors may order, a register of the members, showing the names of the members, their addresses, type and date of membership and current status. The Membership Committee shall have such other powers and perform such other duties as may be prescribed by the Board of Directors or these By-Laws.

Section 6.03. Social Committee: The Board of Directors shall appoint a Social Committee consisting of such number of members as may be designated from time to time by the Board. The chairman of the Social Committee shall be a Vice-President of the Corporation. The Social Committee shall be responsible for scheduling, planning, coordinating, and arranging all aspects of social events for the members of the Corporation. The Social Committee shall have such other powers and perform such other duties as may be prescribed by the Board of Directors or these By-Laws.

ARTICLE VII RECORDS

Section 7.01. Keeping Records: The Corporation shall keep adequate and correct records of account and minutes of the pro-

ceedings of its members, Board, and committees of the Board. The Corporation shall also keep a record of its members giving their names and addresses and the type of membership held by each. The minutes shall be kept in written form. Other books and records shall be kept in either written form or in any other form capable of being converted into written form.

Section 7.02. Annual Report: The Corporation shall notify each member yearly of the member's right to receive a financial report pursuant to Corporation Code Section 8321(a). On the written request of a member, the Board shall promptly cause the most recent annual report to be sent to the requesting member. The annual report shall be prepared not later than one hundred and twenty (120) days after the close of the Corporation's fiscal year. The annual report shall contain in appropriate detail the following:

(a) A balance sheet as of the end of such fiscal year and an income statement and statement of changes in financial position for such fiscal year;

(b) A statement of the place where the names and addresses of the current members are located; and

(c) Any information concerning certain transactions and indemnifications required by Corporation Code Section 8322.

The annual report shall be accompanied by any report thereon of independent accountants or, if there is not such a report, the certificate of any authorized officer of the Corporation that such statements were prepared without audit from the books and records of the Corporation.

Section 7.03. Annual Statement of Certain Transactions and Indemnifications: The Corporation shall furnish annually to its members a statement of any transaction or indemnification described in Corporations Code Section 8322(d) and (e), if such transaction or indemnification took place. Such annual statement shall be affixed to and sent with the annual report described in Section 7.02 of these By-Laws.

Section 7.04. Corporate Seal: The Board of Directors shall adopt a corporate seal. The Secretary of the Corporation shall have the custody of the seal and affix it in all appropriate cases to all corporate documents. Failure to affix the seal shall not, however, affect the validity of any instrument.

ARTICLE VIII AMENDMENTS TO BY-LAWS

Section 8.01. Amendment by Members: New By-Laws may be adopted or these By-Laws may be repealed or amended at the annual meeting as prescribed by Section 3.02 of these By-Laws, or at any other meeting of the members called for that purpose, by a two-thirds vote of the members at such duly constituted meeting.

Section 8.02. Amendment by Board of Directors: Subject to the right of the members to adopt, amend or repeal these By-Laws; as provided in Section 3.02 of these By-Laws, the Board of Directors may adopt, amend or repeal any of these By-Laws other than a By-Law or amendment thereof changing the authorized number of Directors.

Section 8.03. Record of Amendments: Whenever an amendment or new By-Law is adopted, it shall be filed in the Book of By-Laws with the original By-Laws, in the appropriate place. If any By-Law is repealed, the fact of repeal with the date of the meeting at which the repeal was enacted or written assent was filed shall be stated in said Book.

NOW ALL MEN BY THESE PRESENT:

That we, the undersigned, being all the directors of SPECIAL OPERATIONS ASSOCIATION, INC., a California Non-Profit Corporation, do hereby certify that the foregoing By-Laws, were duly adopted as the By-Laws of the said corporation.

IN WITNESS WHEREOF, we have hereunto subscribed our names
this _____ day of _____, 19 ____.

